



January 14, 2020

[REDACTED]
[REDACTED]
Columbia University - Facilities and Operations Department

[REDACTED]
New York, NY 10027

RE: Columbia Manhattanville Project/MWL Submissions

Dear [REDACTED]

On behalf of Lendlease (US) Construction LMB Inc. ("Lendlease"), I confirm that the information in the schedule of the Minority/Women/Local-Owned Business Participation Utilization Plan is prepared based on documentation and information received from the trade contractors working on the Columbia University Manhattanville Project (the "Project").

Lendlease also confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Women-Owned and Locally-Based Business Enterprise participation as outlined in the EEO requirements in the Exhibit O - Notice to Bidders to Lendlease's Contract with Columbia for MWL compliance reporting. The documentation utilizes the Business Enterprise-Schedule of Minority/Women/Local-Owned Business Participation (Schedule M) as the primary source for MWL compliance reporting. The data generated from this source, which Lendlease submits quarterly to Columbia for analysis and approval, is used to produce quarterly summaries of spend. Lendlease distinguishes specialty and non-specialty construction in accordance with the contractual definitions utilized for payment requisition assembly.

Lendlease additionally confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Female and Local Workforce participation as outlined in the EEO requirements in Exhibit O - Notice to Bidders to Lendlease's Contract with Columbia for MWL compliance reporting. Lendlease continues to review the certified payroll submissions for Columbia's trade contractors to verify compliance with Columbia's guidelines for proper completion of workforce employee information (such as: name, address, zip code, gender and ethnicity).

If you have any questions or require additional information, please do not hesitate to contact me directly.

Sincerely,
Lendlease (US) Construction LMB Inc.

A handwritten signature in black ink, appearing to read "Ralph J. Esposito", with a long horizontal line extending to the right.

Ralph J. Esposito, President

October 30, 2019

[REDACTED]
Columbia University
[REDACTED]
[REDACTED]

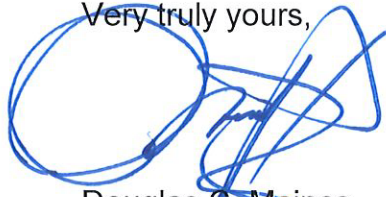
RE: Columbia University Manhattanville MWL Certification
The Forum Project
Quarter Ending September 30, 2019

Dear [REDACTED]

On behalf of Skanska USA, I hereby certify that the information as noted in the schedules for the Minority/Women/Local-owned Business Participation Utilization Plan is generated from documents received from the contractors working on the Columbia University Manhattanville, Forum Project.

If you have any questions or require additional information, please let me know.

Very truly yours,



Douglas C. Maines
Project Director
Skanska USA

cc: C. Viola (Skanska); D. Licciardi (Skanska)



Turner Construction Company
375 Hudson Street, 6th Floor
New York, NY 10014

December 20, 2019

[REDACTED]
[REDACTED]
Columbia University - Facilities and Operations Department [REDACTED]
[REDACTED]
New York, NY 10027

RE: 3rd Quarter 2019 Report for
Columbia Manhattanville Project/MWL Submissions

Dear [REDACTED]

On behalf of Turner Construction Company, as the agent for the Owner, I confirm to the best of my knowledge and information that the information in the schedule of the Minority/Women/Local Owned Business ("MWLOB") Participation Utilization Plan is prepared based on documentation and information received from the trade contractors working on the Columbia University Manhattanville Project.

Turner, as the Owner's agent, further confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Women-owned and locally-based Business Enterprise participation as outlined in the EEO requirements in the Exhibit E. Notice to Bidders to Turner Construction contract with Columbia for MWL compliance reporting. The documentation utilizes the business Enterprise Schedule of Minority Women Local-Owned Business Participation (Schedule E) as the primary source for MWL compliance reporting. The data generated from this source, which Turner Construction submits quarterly to Columbia for analysis and approval, is used to produce quarterly summaries of spend.

Turner additionally confirms as the Owner's agent it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Female and Local Workforce participation as outlined in the EEO requirements in Exhibit E. Notice to bidders to Turner contract with Columbia for MWL compliance reporting. Turner continues to review the certified payroll submissions for Columbia's trade contractors to verify compliance with Columbia's guidelines for proper completion of workforce employee information (such as: name, address, zip code, gender and ethnicity).

If you have any questions or require additional information, please do not hesitate to contact me directly.

Sincerely,

Suzanne Castellano
Vice President and Construction Executive

PAR ENVIRONMENTAL CORPORATION

313 Spook Rock Road, Suffern, NY 10901 * Ph: 845-369-7500 * Fax: 845-369-6682

December 18, 2019

[REDACTED]
[REDACTED] Columbia University
[REDACTED]

New York, NY 10027

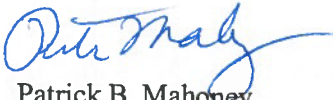
RE: Columbia University Manhattanville MWL Certification PAR Demolition Project –
Quarter Ending September 2019

Dear [REDACTED]

On behalf of PAR Environmental Corp., I confirm that the information in the Minority/Women/Local-Owned Business Participation Utilization Plan is prepared based on documentation and information received from trade contractors working on the Columbia University Manhattanville Project on behalf of PAR Environmental Corp. PAR Environmental Corp. also confirms that it has, based on available information and representations from its trade contractors, provided Columbia with the required MWL documentation for Minority, Women-owned and Locally-Based Business Enterprise participation as outlined in the governing EEO requirements included in the Notice to Bidders exhibit of its' contract with Columbia for MWL compliance reporting. PAR Environmental Corp. additionally confirms that it has, based on available information and representations from its trade contractors, provided Columbia with the required MWL documentation for Minority, Female and Local Workforce participation as outlined in the governing EEO requirements included in the Notice to Bidders exhibit of its' contract with Columbia for MWL compliance reporting. PAR Environmental Corp. continues to review the certified payroll submissions for Columbia's trade contractors to verify compliance with Columbia guidelines for proper completion of workforce employee information (such as: name, address, zip code, gender and ethnicity).

If you have any questions or require additional information, please let me know.

Regards,



Patrick B. Mahoney
President
PAR Environmental Corp.

[REDACTED]

Non-Specialty Construction

Date: 09/30/2019

Reporting Period Summary Notes

Manhattanville Project Reporting Period: 8/1/2008 – 9/30/2019

During the reporting period there are currently ten projects comprising the Non-Specialty construction portion of the Manhattanville project. Nine out of the ten projects are all in progress with starting periods as early as 1/3/2008, with payments starting in August 2008. The Shared Services spending is allocated to each individual project.

The Non-Specialty report package has cumulative and quarterly summaries of workforce hours and spending (backed by Schedule Ms). There are three types of Schedule Ms (indicated in the upper right corner of the forms):

- Schedule M1s are for firms paid directly by Columbia University
- Schedule M2s are for payments made by a firm directly paid by Columbia University (typically the Construction Manager)
- Schedule M3s are firms paid by a firm found on the preceding Schedule M2

Non-Specialty Project Reporting Periods

Project Name	Project Start	Status	Page #
Utilities Improvement	1/3/2008	In Progress	4-9
Abatement & Demolition Project	9/1/2009	In Progress	10-23
Jerome L. Greene Science Center	2/28/2011	In Progress	24-53
EPA Clean Diesel	5/1/2009	Project Completed 11/2011	54-55
Open Space	7/10/2013	In Progress	56-62
Lenfest	12/1/2013	In Progress	63-79
University Forum	12/1/2015	In Progress	80-94
Phase 2 Below Grade	10/1/2016	In Progress	95-105
Columbia Business School	1/1/2018	In Progress	106-134
Shared Services	2/4/2010	In Progress	135-137

Manhattanville MWL Workforce and Spending Summary
 Cumulative: Aug 1, 2008 to September 30, 2019
 (Excluding Specialty Construction)

Construction Spending: CU Goal = 35%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Spend		Total L		
	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	
Utilities Improvement	\$ -	0%	\$ 21,944	0%	\$ 28,894,115	86%	\$ 585,271	2%	\$ -	0%	\$ -	0%	\$ 597,070	2%	\$ 30,098,400	89%	\$ 3,683,259	11%	\$ 33,781,659	\$	\$ 29,491,185	\$	
* Abatement & Demolition	\$ 2,255,382	8%	\$ 1,478,013	5%	\$ 264,614	1%	\$ 1,235,350	4%	\$ 2,350	0%	\$ 214,401	1%	\$ 617,158	2%	\$ 6,067,268	20%	\$ 23,981,685	80%	\$ 30,048,953	\$	\$ 1,098,523	\$	
* Jerome L. Greene Science Center	\$ 49,106,794	12%	\$ 45,354,092	11%	\$ 12,774,427	3%	\$ 2,668,892	1%	\$ -	0%	\$ 83,703	0%	\$ 6,625,281	2%	\$ 116,613,189	27%	\$ 307,704,142	73%	\$ 424,317,331	\$	\$ 19,483,411	\$	
EPA Clean Diesel	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 613,907	100%	\$ 613,907	\$	\$ -	\$	
* Open Space	\$ 916,725	5%	\$ 576,798	3%	\$ 340,466	2%	\$ 54,195	0%	\$ -	0%	\$ -	0%	\$ 121,951	1%	\$ 2,010,135	12%	\$ 14,915,358	88%	\$ 16,925,493	\$	\$ 462,417	\$	
* Lenfest	\$ 3,217,912	4%	\$ 6,221,300	9%	\$ 1,624,680	2%	\$ 226,668	0%	\$ -	0%	\$ 38,995	0%	\$ 1,513,224	2%	\$ 12,842,779	18%	\$ 59,254,912	82%	\$ 72,097,691	\$	\$ 3,176,899	\$	
* University Forum	\$ 17,167,597	20%	\$ 4,977,220	6%	\$ 2,613,970	3%	\$ 1,246,502	1%	\$ -	0%	\$ -	0%	\$ 11,085	0%	\$ 26,016,374	30%	\$ 59,425,746	70%	\$ 85,442,120	\$	\$ 2,625,055	\$	
* Phase 2 Below Grade	\$ 11,629,737	6%	\$ 7,167,630	4%	\$ 93,340,424	51%	\$ 101,285	0%	\$ -	0%	\$ 5,621	0%	\$ 1,627,546	1%	\$ 113,872,243	62%	\$ 68,842,751	38%	\$ 182,714,994	\$	\$ 94,973,591	\$	
* Columbia Business School	\$ 16,744,140	15%	\$ 6,270,098	6%	\$ 1,911,862	2%	\$ 68,501	0%	\$ -	0%	\$ 174,428	0%	\$ 459,746	0%	\$ 25,628,775	23%	\$ 83,866,938	77%	\$ 109,495,713	\$	\$ 2,546,036	\$	
Total	\$ 101,038,287	11%	\$ 72,067,095	8%	\$ 141,764,558	15%	\$ 6,186,664	1%	\$ 2,350	0%	\$ 517,148	0%	\$ 11,573,061	1%	\$ 333,149,163	35%	\$ 622,288,698	65%	\$ 955,437,861	\$	\$ 153,857,117	\$	
% of Total Spending																							

Non-Specialty Projects Excluding CM Spend	M	W	L	MW	ML	WL	MWL	Total MWL	Non-MWL	Total Spend	Total L
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Total	\$100,559,104	\$72,067,095	\$141,764,558	\$5,608,472	\$2,350	\$517,148	\$5,592,945	\$326,111,672	\$493,679,025	\$819,790,697	\$147,877,001
% of Total Spending	12%	9%	17%	1%	0%	0%	1%	40%	60%	100%	18%

¹ Denotes percentages of the individual MWL designation to the total spending
 * Denotes active project

MWL Spending	# of Firms	Total Spending	% of Total MWL Spending	% of Total Spending	% of Total Excluding CM Spending
ESD Certified Firms	130	\$ 159,141,236	48%	17%	19%
Local Firms	35	\$ 141,429,707	42%	15%	17%
Firms With Other Certification	32	\$ 32,578,220	10%	3%	4%
Total MWL	197	\$ 333,149,163	100%	35%	41%

Workforce Hours : CU Goal = 40%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total L		Headcount				
	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	#	% ²	#	% ²	#
Utilities Improvement	15,126	16%	203	0%	0	0%	0	0%	8,053	8%	0	0%	0	0%	23,382	24%	72,083	76%	95,465	8,053	57	24%	182	76%	239		
* Abatement & Demolition	97,755	54%	816	0%	122	0%	6,310	3%	10,865	6%	0	0%	24	0%	115,891	64%	64,441	36%	180,332	11,011	391	66%	203	34%	594		
* Jerome L. Greene Science Center	502,503	32%	6,546	0%	10,389	1%	16,684	1%	47,382	3%	1,225	0%	8,280	1%	593,008	38%	973,230	62%	1,566,237	67,276	1,168	42%	1,593	58%	2,761		
EPA Clean Diesel (No Workforce - Equipment Supplies)	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0		
* Open Space	19,121	51%	0	0%	0	0%	0	0%	280	1%	0	0%	0	0%	19,401	51%	18,438	49%	37,839	280	99	52%	90	48%	189		
* Lenfest	88,213	36%	1,418	1%	1,352	1%	2,235	1%	4,545	2%	0	0%	126	0%	97,889	40%	148,272	60%	246,160	6,023	306	40%	450	60%	756		
* University Forum	105,756	60%	170	0%	121	0%	1,635	1%	6,441	4%	0	0%	310	0%	114,431	65%	61,925	35%	176,355	6,871	397	53%	356	47%	753		
* Phase 2 Below Grade	144,367	34%	4,697	1%	376	0%	2,841	1%	4,466	1%	0	0%	68	0%	156,814	37%	270,499	63%	427,313	4,910	532	41%	773	59%	1,305		
* Columbia Business School	111,099	34%	887	0%	656	0%	2,761	1%	3,280	1%	0	0%	2,280	1%	120,961	37%	206,051	63%	327,012	6,215	504	45%	604	55%	1,108		
* Shared Services - Lend Lease US Construction LMB	92,640	32%	2,939	1%	13,996	5%	19,956	7%	49,345	17%	0	0%	2,537	1%	181,413	63%	107,940	37%	289,353	65,878	133	42%	182	58%	315		
* Shared Services - Johnson Security	152,969	60%	0	0%	2,042	1%	31,652	12%	54,836	21%	0	0%	11,142	4%	252,642	99%	3,084	1%	255,726	68,020	300	97%	8	3%	308		
* Shared Services - Eddington Security	110,679	76%	0	0%	0	0%	304	0%	35,032	24%	0	0%	0	0%	146,015	100%	8	0%	146,023	35,032	167	99%	1	1%	168		
Total Hours	1,440,226		17,675		29,053		84,376		224,524		1,225		24,766		1,821,845	49%	1,925,969	51%	3,747,814	279,568	4,054	48%	4,442	52%	8,496		
% of Total Hours	38%		0%		1%		2%		6%		0%		1%														

¹ Denotes percentages of the individual MWL designation to the total spending
² Denotes percentages of the individual MWL designation to the total workforce hours or total headcount
³ Security workforce hours apply to all projects and reported by vendor in a shared services project
 * Denotes active project
 (Note: May include changes to prior periods)

Manhattanville MWL Workforce and Spending Summary

Quarter: July 1, 2019 to September 30, 2019

(Excluding Specialty Construction)

Construction Spending: CU Goal = 35%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Spend		Total L			
	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹		
Utilities Improvement	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
* Abatement & Demolition	\$ 178,207	21%	\$ 39,920	5%	\$ 50,000	6%	\$ 17,684	2%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 285,811	34%	\$ 547,616	66%	\$ 833,427		\$ 50,000		\$ 50,000	
* Jerome L. Greene Science Center	\$ 14,142	5%	\$ 1,277	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 4,500	2%	\$ -	0%	\$ 19,919	7%	\$ 258,921	93%	\$ 278,840		\$ 4,500		\$ 4,500	
EPA Clean Diesel	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
* Open Space	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 429,417	100%	\$ 429,417		\$ -		\$ -	
* Lenfest	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 83,993	100%	\$ 83,993		\$ -		\$ -	
* University Forum	\$ 545,333	16%	\$ 12,386	0%	\$ 64,426	2%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 622,145	18%	\$ 2,819,677	82%	\$ 3,441,822		\$ 64,426		\$ 64,426	
* Phase 2 Below Grade	\$ 1,794,629	122%	\$ -	0%	\$ 2,332,508	159%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 4,127,137	281%	\$ (2,659,562)	-181%	\$ 1,467,575		\$ 2,332,508		\$ 2,332,508	
* Columbia Business School	\$ 7,040,988	18%	\$ 1,540,111	4%	\$ 998,818	3%	\$ 6,202	0%	\$ -	0%	\$ 88,102	0%	\$ 417,291	1%	\$ 10,091,512	26%	\$ 29,074,047	74%	\$ 39,165,559		\$ 1,504,211		\$ 1,504,211	
Total	\$ 9,573,299	21%	\$ 1,593,694	3%	\$ 3,445,752	8%	\$ 23,886	0%	\$ -	0%	\$ 92,602	0%	\$ 417,291	1%	\$ 15,146,524	33%	\$ 30,554,109	67%	\$ 45,700,633		\$ 3,955,645		\$ 3,955,645	
% of Total Spending																								

Workforce Hours : CU Goal = 40%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Headcount							
	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	#	% ²	#	% ²	#	% ²		
Utilities Improvement	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
* Abatement & Demolition	8,752	58%	56	0%	0	0%	354	2%	160	1%	0	0%	16	0%	9,338	62%	5,693	38%	15,030		176		66	61%	42	39%	108	
* Jerome L. Greene Science Center	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
EPA Clean Diesel (No Workforce - Equipment Supplies)	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
* Open Space	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
* Lenfest	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
* University Forum	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
* Phase 2 Below Grade	2,653	25%	101	1%	0	0%	9	0%	28	0%	0	0%	0	0%	2,791	27%	7,691	73%	10,482		28		87	56%	68	44%	155	
* Columbia Business School	52,887	36%	598	0%	530	0%	1,646	1%	1,621	1%	0	0%	853	1%	58,135	39%	89,364	61%	147,499		3,004		335	46%	400	54%	735	
* Shared Services - Lend Lease US Construction LMB ³	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
* Shared Services - Johnson Security ⁴	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
* Shared Services - Eddington Security ⁴	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Total Hours	64,292		755		530		2,009		1,809		0		869		70,264		102,747		173,011		3,208		488		510		998	
% of Total Hours²	37%		0%		0%		1%		1%		0%		1%		41%		59%		100%		2%		49%		51%		100%	

¹ Denotes percentages of the individual MWL designation to the total spending
² Denotes percentages of the individual MWL designation to the total workforce hours or total headcount
³ Security workforce hours apply to all projects and reported by vendor in a shared services project
⁴ Denotes active project
 (Note: May include changes to prior periods)

Utilities Improvement

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University **Project:** Utilities Improvement
Address: 410 West 118th Street, NY, NY 10027 **Telephone:**
As of Date: 9/30/2019 **Project Start:** 1/3/2008* **Project End:** In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 33,767,257

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction Management	Yes	\$ 26,364,500	\$ 34,501,633	\$ 33,767,257

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ 26,364,500	\$ 34,501,633	\$ 33,767,257
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ 26,364,500	\$ 34,501,633	\$ 33,767,257
MWL % of Total	0%	0%	0%

* Billing begins on 8/1/2008

Date: 09/30/2019

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 9/30/2019
As of :	12/5/2019

Utilities Improvement SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount								
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#	% ¹
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	88	3%	0	0%	0	0%	88	3%	3,406	97%	3,494	2	50%	2	50%	4		
Tier II	MFM Contracting Corp Utility Work	5,706	16%	3	0%	0	0%	0	0%	3,694	10%	0	0%	0	0%	9,402	26%	26,540	74%	35,942	25	20%	97	80%	122		
	Felix Associates LLC Utility Work	9,051	17%	200	0%	0	0%	0	0%	4,272	8%	0	0%	0	0%	13,522	25%	41,203	75%	54,725	21	24%	67	76%	88		
	Moretrench American Corp Dewatering	370	28%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	370	28%	934	72%	1,304	9	36%	16	64%	25		
Total Hours		15,126		203		0		0		8,053		0		0		23,382		72,083		95,465	57		182		239		
Overall % of Total		16%		0%		0%		0%		8%		0%		0%		24%		76%		100%	24%		76%		100%		

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
MFM Contracting Corp	3/28/2011	In progress
Felix Associates LLC	9/28/2009	5/29/2011
Moretrench American Corp	1/13/2008	10/25/2008

GC/CM:	Lend Lease
Date Range:	7/1/2019 - 9/30/2019
As of :	12/5/2019

Utilities Improvement SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount								
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#	% ¹	#
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
Tier II	MFM Contracting Corp Utility Work	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
	Felix Associates LLC Utility Work	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
	Moretrench American Corp Dewatering	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
Total Hours		0		0		0		0		0		0		0		0		0		0	0		0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%		0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Abatement & Demolition

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University **Project:** Abatement & Demolition
Address: 410 West 118th Street, NY, NY 10027 **Telephone:**
As of Date: 9/30/2019 **Project Start:** 9/1/2009 **Project End:** In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 360,321

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Absolute Plumbing & Heating Corp	L	No	Plumbing	Yes	\$ -	\$ 4,483	\$ 4,483
Black Widow Termite & Pest Control Corp	W-ESD	No	Pest Control	Yes	\$ -	\$ 2,238	\$ 2,238
Clancy Cullen Storage Co Inc	W-ESD	No	Storage	Yes	\$ -	\$ 48,245	\$ 48,245
First Choice Mechanical Inc	M-ESD	No	Mechanical	Yes	\$ -	\$ 5,796	\$ 5,796
Innovative Building Solutions LLC	MW-ESD	No	General Contractor	Yes	\$ -	\$ 25,069	\$ 25,069
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 13,163	\$ 13,163
PSEC Plumbing & Heating Co Inc	L	No	Plumbing Contractor	Yes	\$ -	\$ 1,295	\$ 1,295
SMR Contracting Corp	L	No	General Contractor	Yes	\$ -	\$ 4,086	\$ 4,086
Titan Plumbing & Heating LLC	L	No	Plumbing Contractor	Yes	\$ -	\$ 18,130	\$ 18,130
Twins Electric Corp	L	No	Electrical Contractor	Yes	\$ -	\$ 31,423	\$ 31,423
NON:							
Abbey Locksmiths Inc	NON	No	Doors & Windows	Yes	\$ -	\$ 4,308	\$ 4,308
Access Control Technologies Inc	NON	No	Electrical Contractor	Yes	\$ -	\$ 1,120	\$ 1,120
Affiliated Environmental Serv. (AES)	NON	No	Environmental Services	Yes	\$ -	\$ 1,950	\$ 1,950
Degmor Inc	NON	No	Asbestos Removal	Yes	\$ -	\$ 400	\$ 400
G & K Services Co	NON	No	Uniforms	Yes	\$ -	\$ 344	\$ 344
Gotham Waterproofing	NON	No	Contractor	Yes	\$ -	\$ 46,640	\$ 46,640
Inst Recycling Network	NON	No	Specialities	Yes	\$ -	\$ 74,935	\$ 74,935
JC Duggan Inc	NON	No	Moving	Yes	\$ -	\$ 45,750	\$ 45,750
Northstar Mechanical Inc	NON	No	Mechanical	Yes	\$ -	\$ 7,800	\$ 7,800
Omega Laboratories	NON	No	Air Quality	Yes	\$ -	\$ 14,177	\$ 14,177
Pro Roll Inc	NON	No	Doors & Windows	Yes	\$ -	\$ 8,554	\$ 8,554
William Hird & Co Inc	NON	No	Specialities	Yes	\$ -	\$ 415	\$ 415

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ -	\$ 360,321	\$ 360,321
MWL Direct Spend Total	\$ -	\$ 153,928	\$ 153,928
Non-MWL Direct Spend Total	\$ -	\$ 206,393	\$ 206,393
MWL % of Total	0%	43%	43%

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	Abatement & Demolition
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	9/30/2019	Project Start:	9/1/2009
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 24,923,779

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction Management	Yes	\$ 4,491,955	\$ 25,730,418	\$ 24,923,779
Direct Spend Grand Total					\$ 4,491,955	\$ 25,730,418	\$ 24,923,779
MWL Direct Spend Total					\$ -	\$ -	\$ -
Non-MWL Direct Spend Total					\$ 4,491,955	\$ 25,730,418	\$ 24,923,779
MWL % of Total					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	Abatement & Demolition
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	9/30/2019	Project Start:	9/1/2009
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 4,679,500	\$ 4,679,500	\$ 4,764,853

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Par Environmental Corporation	NON	No	General Contractor	Yes	\$ -	\$ 4,679,500	\$ 4,764,853

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ -	\$ 4,679,500	\$ 4,764,853
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ -	\$ 4,679,500	\$ 4,764,853
MWL % of Total	0%	0%	0%

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	Project:	Abatement & Demolition
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	9/30/2019	Project Start:	9/1/2009
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 4,491,955	\$ 25,730,418	\$ 24,923,779

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Work Completed:								
Commodore Construction Corporation	W-ESD	No	Misc Concrete	Yes	\$ -	\$ 68,310	\$ 68,310	
Deerpath Construction Corp	W-ESD	No	General Contractor	Yes	\$ 455,000	\$ 432,900	\$ 432,900	
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ 137,063	\$ 326,096	\$ 326,096	
Innovative Building Solutions LLC	MW-ESD	No	General Contractor	Yes	\$ -	\$ 163,000	\$ 163,000	
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 523,867	\$ 523,867	
Manhattan Business Interiors Inc (MBI)	M-ESD	No	General Contractor	Yes	\$ 186,000	\$ 189,719	\$ 189,719	
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 29,256	\$ 29,256	
The McKissack Group Inc	MWL-ESD	No	Suprintendent-Civil/Site	Yes	\$ -	\$ 8,574	\$ 8,574	
NON:								
Work Completed:								
Breeze National Inc - Area 3A	NON	No	Demolition & Abatement Contractor	Yes	\$ 879,000	\$ 819,596	\$ 819,596	
Breeze National Inc - Area 6	NON	No	Demolition & Abatement Contractor	Yes	\$ 2,975,000	\$ 2,975,000	\$ 2,975,000	
Breeze National Inc - Areas 7 & 8	NON	No	Demolition & Abatement Contractor	Yes	\$ 875,000	\$ 735,000	\$ 735,000	
Par Environmental Corp - Area 7 (Site 22, 29, 30, 31)	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 334,642	\$ 334,642	
Par Environmental Corp - Areas 1A & 1B	NON	No	Demolition & Abatement Contractor	Yes	\$ 1,818,000	\$ 1,818,183	\$ 1,818,183	
Par Environmental Corp - Areas 2, 4 & 5	NON	No	Demolition & Abatement Contractor	Yes	\$ 7,100,000	\$ 7,100,000	\$ 7,100,000	
Work In Progress:								
Par Environmental Corp - Area 0	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 1,267,032	\$ 1,267,032	
Par Environmental Corp - Area 9a	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 587,326	\$ 587,326	
Par Environmental Corp - Areas 7 (Site 28) & 8	NON	No	Demolition & Abatement Contractor	Yes	\$ 2,627,000	\$ 2,492,972	\$ 2,492,972	
Post Road Iron Works	NON	No	Miscellaneous Metal Work	Yes	\$ -	\$ 119,310	\$ 119,310	
					Tier II Grand Total	\$ 17,052,063	\$ 19,990,783	\$ 19,990,783
					MWL Tier II Total	\$ 778,063	\$ 1,741,722	\$ 1,741,722
					Non-MWL Tier II Total	\$ 16,274,000	\$ 18,249,061	\$ 18,249,061
					MWL % of Tier I	17%	7%	7%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Par Environmental Corporation	Project:	Abatement & Demolition
Trade:	General Contractor	Contract:	Area 9B (Site 40)
Address:	313 Spook Rock Road, Suffern, New York 10901	Telephone:	212-939-9580
As of Date:	9/30/2019	Project Start:	9/1/2009
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corporation	NON	No	General Contractor	\$ 4,679,500	\$ 7,555,926	\$ 4,764,853

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Active Systems Inc	W	No	Supplies	Yes	\$ 110,000	\$ 100,000	\$ 38,299	
A- Tech Electric Enterprise Inc.	MW	No	Electrical	Yes	\$ 120,000	\$ 120,000	\$ 102,725	
Breaking Solutions Inc	L	No	Concrete Breaking Services	Yes	\$ 120,000	\$ 120,000	\$ 50,000	
Environmental Code Consultants Inc.	M	No	Engineering Services	Yes	\$ 37,500	\$ 37,500	\$ 33,750	
Expedite-Dem Inc	MW-ESD	No	Expediter / Permit Processing	Yes	\$ 80,000	\$ 80,000	\$ 51,235	
Joa-Lyn Enterprise Inc.	M-ESD	No	Supplies	Yes	\$ 20,000	\$ 50,000	\$ 33,584	
Johnson Security Bureau Inc	MW-ESD	No	Security	Yes	\$ 196,374	\$ 196,374	\$ 76,328	
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Supplies	Yes	\$ 80,000	\$ 80,000	\$ 47,154	
Pestrol Inc	MW-ESD	No	Vectoring	Yes	\$ 20,000	\$ 29,118	\$ 15,716	
Petrosan Ltd	W-ESD	No	Fuel	Yes	\$ 50,000	\$ 50,000	\$ 8,839	
Pro-Line Industrial Products, Inc.	W-ESD	No	Supplies	Yes	\$ 5,000	\$ 5,000	\$ 942	
Safety & Quality Plus Inc	W-ESD	No	Loss Control	Yes	\$ 90,000	\$ 170,000	\$ 154,155	
MSR Electrical Construction Corp	W-ESD	No	Electrical	Yes	\$ 54,800	\$ 54,800	\$ 54,800	
NON:								
Call A Head	NON	No	Portable Lavatory	Yes	\$ 5,500	\$ 5,500	\$ 13,766	
Current Fire Protection	NON	No	Fire Alarm Services	Yes	\$ 35,000	\$ 67,368	\$ 56,016	
Eagle Scaffolding Services Inc	NON	No	Scaffolding Services	Yes	\$ 1,112,115	\$ 1,112,115	\$ 801,447	
Elm Suspension Systems, Inc.	NON	No	Scaffolding Services	Yes	\$ 8,000	\$ 8,000	\$ 2,983	
Lewis S. Goodfriend & Associates	NON	No	Noise Control	Yes	\$ 14,000	\$ 14,000	\$ 12,540	
MSP Engineering Inc P.C.	NON	No	Engineering Services	Yes	\$ 1,200	\$ 1,200	\$ 1,200	
Thornton Tomasetti	NON	No	Engineering Services	Yes	\$ 200,000	\$ 250,000	\$ 213,203	
					Tier II Grand Total	\$ 2,359,489	\$ 2,550,975	\$ 1,768,682
					MWL Tier II Total	\$ 983,674	\$ 1,092,792	\$ 667,527
					Non-MWL Tier II Total	\$ 1,375,815	\$ 1,458,183	\$ 1,101,155
					MWL % of Tier II	21%	14%	14%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Abatement & Demolition
Company Name:	Breeze National Inc	Contract:	
Trade:	General Contracting	Telephone:	212-939-9580
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Project Start:	9/24/2011
As of Date:	9/30/2019	Project End:	3/22/2012

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Breeze National Inc	NON	No	General Contracting	\$ 4,729,000	\$ 4,529,596	\$ 4,529,596

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Pestrol Inc	MWL-ESD	No	Extermination	Yes	\$ 1,013	\$ 3,099	\$ 3,099
Tier III Grand Total					\$ 1,013	\$ 3,099	\$ 3,099
MWL Tier III Total					\$ 1,013	\$ 3,099	\$ 3,099
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease		
Company Name:	Par Environmental Corp	Project:	Abatement & Demolition
Trade:	General Contracting	Contract:	Areas 2, 4 & 5
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	9/30/2019	Project Start:	12/1/2009
		Project End:	10/1/2011

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 7,100,000	\$ 7,100,000	\$ 7,100,000

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Rizzo Environmental Services Corp	W-ESD	No	Carting	Yes	\$ -	\$ 8,130	\$ 8,130
Expedite-Dem Inc	MW-ESD	No	Expedito	Yes	\$ 180,000	\$ 160,000	\$ 160,000
A Tech Electric Enterprise Inc	M-ESD	No	Sidewalk Bridge & Scaffolding	Yes	\$ -	\$ 249,768	\$ 249,768
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ -	\$ 669,089	\$ 669,089
A Royal Flush	L	No	Temporary Toilets	Yes	\$ 40,000	\$ 11,295	\$ 11,295
Petrosan Ltd	W-ESD	No	Fuel/Diesel	Yes	\$ 65,000	\$ 62,572	\$ 62,572
Atlas Equipment Rentals	L	No	Equipment Supplier	Yes	\$ 120,000	\$ 62,464	\$ 62,464
Sienna Environmental Technologies LLC	MW-ESD	No	Material Supplier	Yes	\$ 125,000	\$ 120,644	\$ 120,644
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Material Supplier	Yes	\$ -	\$ 33,182	\$ 33,182
JEG Inc	M-ESD	No	Vectoring	Yes	\$ 185,000	\$ 246,774	\$ 246,774
Manhattan Business Interiors Inc (MBI)	M-ESD	No	General Conditions	Yes	\$ -	\$ 68,968	\$ 68,968
Pestrol Inc	MWL-ESD	No	Vectoring	Yes	\$ 35,000	\$ 28,056	\$ 28,056
Safety & Quality Plus Inc	W-ESD	No	Safety	Yes	\$ 140,000	\$ 107,315	\$ 107,315
Tri State Transfer Associates Inc	WL-ESD	No	ACM Disposal	Yes	\$ -	\$ 95,734	\$ 95,734
Ann Hickey PE	W-ESD	No	Expedito	Yes	\$ -	\$ 38,340	\$ 38,340
Blue Lake Crane LLC	M-ESD	No	Safety	Yes	\$ -	\$ 13,537	\$ 13,537
Robert Parchment Plumbing & Heating Inc	ML-ESD	No	Plumbing/Heating	Yes	\$ -	\$ 2,350	\$ 2,350
				Tier III Grand Total	\$ 890,000	\$ 1,978,218	\$ 1,978,218
				MWL Tier III Total	\$ 890,000	\$ 1,978,218	\$ 1,978,218
				Non-MWL Tier III Total	\$ -	\$ -	\$ -
				MWL % of Tier II	13%	28%	28%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	Project:	Abatement & Demolition
Company Name:	Par Environmental Corp	Contract:	Areas 7 (Site 28) & 8
Trade:	General Contracting	Telephone:	212-939-9580
Address:	622 West 132nd, 2nd fl, New York, NY 10027		
As of Date:	9/30/2019	Project Start:	10/11/2012
		Project End:	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 2,627,000	\$ 2,492,972	\$ 2,492,972

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
MSR Electrical Construction Corp	W-ESD	No	Electrical	Yes	\$ 50,000	\$ 26,594	\$ 26,594
Expedite-Dem Inc	MW-ESD	No	Expeditior	Yes	\$ 88,000	\$ 54,960	\$ 54,960
Ann Hickey PE	W-ESD	No	Expeditior	Yes	\$ 18,000	\$ 15,855	\$ 15,855
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ 500,000	\$ 158,486	\$ 158,486
Tri State Transfer Associates Inc	WL-ESD	No	ACM Disposal	Yes	\$ 30,000	\$ 19,185	\$ 19,185
Safety & Quality Plus Inc	W-ESD	No	Safety	Yes	\$ 65,000	\$ 91,245	\$ 91,245
Pestrol Inc	MWL-ESD	No	Vectoring	Yes	\$ 20,000	\$ 5,859	\$ 5,859
Atlas Equipment Rentals	L	No	Equipment Supplier	Yes	\$ 100,000	\$ 35,811	\$ 35,811
JEG Inc	M-ESD	No	Recycle/Waster Removal	Yes	\$ 80,000	\$ 2,009	\$ 2,009
Petroscan Ltd	W-ESD	No	Fuel Supplier	Yes	\$ 25,000	\$ 11,654	\$ 11,654
Contracting Supply Solutions	MW-ESD	No	Supplier	Yes	\$ -	\$ 47,433	\$ 47,433
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Material Supplier	Yes	\$ -	\$ 10,246	\$ 10,246
Creative Environment Solutions Corp	W-ESD	No	Noise Control	Yes	\$ 8,000	\$ 8,050	\$ 8,050
Palace Hoisting & Scaffolding Corp of NY	W	No	Scaffolding	Yes	\$ -	\$ 20,686	\$ 20,686

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 984,000	\$ 508,073	\$ 508,073
MWL Tier III Total	\$ 984,000	\$ 508,073	\$ 508,073
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier II	37%	20%	20%

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Lend Lease		Project: Abatement & Demolition
Company Name: Par Environmental Corp		Contract: Area 9A
Trade: General Contracting		Telephone: 212-939-9580
Address: 622 West 132nd, 2nd fl, New York, NY 10027		
As of Date: 9/30/2019	Project Start: 11/30/2012	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 560,750	\$ 587,326	\$ 587,326

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
MSR Electrical Construction Corp	W-ESD	No	Electrical	Yes	\$ 15,000	\$ 4,590	\$ 4,590
Expedite-Dem Inc	MW-ESD	No	Expeditior	Yes	\$ 35,000	\$ 32,850	\$ 32,850
Ann Hickey PE	W-ESD	No	Expeditior	Yes	\$ 10,000	\$ -	\$ -
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ 50,000	\$ 44,093	\$ 44,093
Tri State Transfer Associates Inc	WL-ESD	No	ACM Disposal	Yes	\$ 15,000	\$ 30,491	\$ 30,491
Safety & Quality Plus Inc	W-ESD	No	Safety	Yes	\$ 20,000	\$ 25,122	\$ 25,122
Pestrol Inc	MWL-ESD	No	Vectoring	Yes	\$ 10,000	\$ 997	\$ 997
Atlas Equipment Rentals	L	No	Equipment Supplier	Yes	\$ 10,000	\$ 11,817	\$ 11,817
JEG Inc	M-ESD	No	Recycle/Waster Removal	Yes	\$ 25,000	\$ 6,740	\$ 6,740
Petroscan Ltd	W-ESD	No	Fuel Supplier	Yes	\$ 5,000	\$ -	\$ -
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Material Supplier	Yes	\$ -	\$ 5,727	\$ 5,727
Creative Environment Solutions Corp	W-ESD	No	Temporary Toilets	Yes	\$ 8,000	\$ 5,450	\$ 5,450
Tier III Grand Total					\$ 203,000	\$ 167,877	\$ 167,877
MWL Tier III Total					\$ 203,000	\$ 167,877	\$ 167,877
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					36%	29%	29%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2019

GC/CM:	Par Environmental / Lend Lease
Date Range:	8/1/2008 - 9/30/2019
As of :	12/5/2019

Abatement and Demolition SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	Workforce Participation								Total Hours			Headcount		
		M	W	L	MW	ML	WL	MWL	Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total	
		Hrs % ¹	Hrs % ¹	Hrs % ¹	Hrs % ¹	Hrs % ¹	Hrs % ¹	Hrs % ¹	Hrs % ¹	Hrs % ¹	Hrs % ¹	Hrs % ¹	# % ¹	# % ¹	#
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	185 3%	0 0%	0 0%	0 0%	2,628 43%	0 0%	0 0%	0 0%	2,813 46%	3,309 54%	6,122	5 38%	8 62%	13
Tier II	A Tech Electric Enterprise Sidewalk Bridge & Scaffolding	461 79%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	461 79%	126 21%	587	9 82%	2 18%	11
	Breeze National Inc Demo & Abatement Contractor	11,338 56%	0 0%	122 1%	336 2%	2,817 14%	0 0%	0 0%	0 0%	14,613 72%	5,774 28%	20,386	73 66%	38 34%	111
	Current Fire Protection Fire Protection	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	88 100%	88	0 0%	2 100%	2
	Deerpath Construction Corp Demo & Abatement Contractor	232 12%	0 0%	0 0%	0 0%	265 14%	0 0%	0 0%	0 0%	497 26%	1,446 74%	1,943	3 25%	9 75%	12
	Eagle Scaffolding Services Scaffolding Services	6,504 33%	464 2%	0 0%	116 1%	497 3%	0 0%	0 0%	0 0%	7,581 39%	11,875 61%	19,456	40 47%	46 53%	86
	Johnson Security Bureau Security	4,491 74%	8 0%	0 0%	268 4%	1,000 17%	0 0%	24 0%	0 0%	5,791 96%	265 4%	6,056	30 97%	1 3%	31
	Par Environmental Corp Demo & Abatement Contractor	74,544 59%	344 0%	0 0%	5,590 4%	3,659 3%	0 0%	0 0%	0 0%	84,137 67%	41,559 33%	125,695	231 70%	97 30%	328
Total Hours		97,755	816	122	6,310	10,865	0	24	0	115,891	64,441	180,332	391	203	594
Overall % of Total		54%	0%	0%	3%	6%	0%	0%	0%	64%	36%	100%	66%	34%	100%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
A Tech Electric Enterprise	11/28/2018	In Progress
Breeze National Inc	9/17/2009	3/28/2012
Current Fire Protection	12/4/2018	In Progress
Deerpath Construction Corp	9/16/2009	7/13/2010
Eagle Scaffolding Services	10/22/2018	In Progress
Johnson Security Bureau	11/10/2018	In Progress
Par Environmental Corp	10/5/2009	In Progress

GC/CM:	Lend Lease
Date Range:	7/1/2019 - 9/30/2019
As of :	12/5/2019

Abatement and Demolition SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount								
		M	W	L	MW	ML	WL	MWL	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#									
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0							
Tier II	A Tech Electric Enterprise Sidewalk Bridge & Scaffolding	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0							
	Breeze National Inc Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0							
	Current Fire Protection Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0							
	Deerpath Construction Corp Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0							
	Eagle Scaffolding Services Scaffolding Services	1,944	50%	32	1%	0	0%	68	2%	0	0%	0	0%	0	0%	0	0%	2,044	53%	1,820	47%	3,864	21	51%	20	49%	41
	Johnson Security Bureau Security	1,223	72%	8	0%	0	0%	252	15%	160	9%	0	0%	16	1%	1,659	98%	36	2%	1,694	16	94%	1	6%	17		
	Par Environmental Corp Demo & Abatement Contractor	5,585	59%	16	0%	0	0%	34	0%	0	0%	0	0%	0	0%	5,635	59%	3,837	41%	9,472	29	58%	21	42%	50		
Total Hours		8,752		56		0		354		160		0		16		9,338		5,693		15,030		66		42		108	
Overall % of Total		58%		0%		0%		2%		1%		0%		0%		62%		38%		100%		61%		39%		100%	

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Jerome L. Greene Science Center

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	Jerome L. Greene Science Center
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	9/30/2019	Project Start:	2/28/2011
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 9,137,021

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Absolute Plumbing & Heating Corp	L	No	Plumbing	Yes	\$ -	\$ 10,896	\$ 10,896
A Tech Electric Enterprises Inc	M	No	Electrical	Yes	\$ -	\$ 13,796	\$ 13,796
Black Widow Termite & Pest Control	W-ESD	No	Pest Control	Yes	\$ -	\$ 1,550	\$ 1,550
Cardoza Plumbing	M-ESD	No	Plumbing	Yes	\$ -	\$ 37,159	\$ 37,159
CitiStructure	M-ESD	No	General Contractor	Yes	\$ -	\$ 290,392	\$ 290,392
Clancy Cullen Moving & Storage Co Inc	W	No	Moving & Relocation	Yes	\$ -	\$ 1,214	\$ 1,214
Crown Sign Systems Inc	W-ESD	No	Signage	Yes	\$ -	\$ 2,792	\$ 2,792
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 8,995	\$ 8,995
Gamma Cleaning Concepts Inc	MW-ESD	No	Cleaning	Yes	\$ -	\$ 110,210	\$ 110,210
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 99,558	\$ 99,558
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 35,945	\$ 35,945
King Rose of NY Inc	L	No	General Contractor	Yes	\$ -	\$ 238,826	\$ 238,826
Mamais Contracting Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 47,758	\$ 47,758
MFM Contracting Corp	L	No	Telecommunications Conduit Installation	Yes	\$ -	\$ 41,938	\$ 41,938
Platinum Electric Service Inc	L	No	Electrical	Yes	\$ -	\$ 3,067	\$ 3,067
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 16,505	\$ 16,505
Titan Plumbing & Heating LLC	L	No	Construction Management	Yes	\$ -	\$ 1,846	\$ 1,846
Waldner's Business Environments	W	No	Supplies	Yes	\$ -	\$ 7,994	\$ 7,994
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$ -	\$ 644	\$ 644
NON:							
275 Technology Solutions dba Safeway Fire & Protection	NON	No	Safeway Fire - Monitoring	Yes	\$ -	\$ 4,893	\$ 4,893
Abbey Locksmiths Inc	NON	No	Doors & Windows	Yes	\$ -	\$ 990	\$ 990
Action Carting Environmental Servc	NON	No	Debris Removal	Yes	\$ -	\$ 1,047	\$ 1,047
Advance Relocation & Storage	NON	No	General Contractor	Yes	\$ -	\$ 627,492	\$ 627,492
Airgas E	NON	No	Materials & Equipment	Yes	\$ -	\$ 422	\$ 422
Airvel Airconditioning Coporation	NON	No	Mechanical	Yes	\$ -	\$ 3,630	\$ 3,630
Aquaneering Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 19,923	\$ 19,923
Bear Communications Inc	NON	No	AV/Cable/Telecom	Yes	\$ -	\$ 68,605	\$ 68,605
Beckman Coulter Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 14,403	\$ 14,403
BH Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 151,998	\$ 151,998
Bioquell Inc	NON	No	Decontamination Services	Yes	\$ -	\$ 137,314	\$ 137,314
Bruker Biospin Corp	NON	No	Supplier	Yes	\$ -	\$ 4,019,530	\$ 4,019,530
Bruker Nano Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 145,430	\$ 145,430
Carl Zeiss Microscopy LLC	NON	No	Moving & Relocation	Yes	\$ -	\$ 96,020	\$ 96,020
Central Moving & Storage Co	NON	No	UWPA Suppliers	Yes	\$ -	\$ 42,644	\$ 42,644
City of New York Parks and Recreation	NON	No	Supplier	Yes	\$ -	\$ 26,000	\$ 26,000
Coherent Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 29,641	\$ 29,641
Cryostar Industries Inc	NON	No	Scale Repair	Yes	\$ -	\$ 674	\$ 674
Dancker Sellw & Douglas	NON	No	Furniture	Yes	\$ 62,809	\$ 62,809	\$ 62,809

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	Jerome L. Greene Science Center
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	9/30/2019	Project Start:	2/28/2011
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 9,137,021

DIRECT SPEND VENDORS (Tier I)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
NON:								
Engineer Supply	NON	No	Supplies	Yes	\$ -	\$ 182	\$ 182	
Fibergrate Composite Structures Inc	NON	No	Flooring Resilient Tile	Yes	\$ -	\$ 21,484	\$ 21,484	
Formulatrix Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 600,192	\$ 600,192	
Frames Animal Transportation	NON	No	Moving & Relocation	Yes	\$ -	\$ 40,850	\$ 40,850	
Gilbar Industries Inc	NON	No	HVAC	Yes	\$ -	\$ 15,525	\$ 15,525	
HB Communications Inc	NON	No	AV/Cable/Telecom	Yes	\$ -	\$ 50,289	\$ 50,289	
Hellman Construction Co Inc	NON	No	General Contractor	Yes	\$ -	\$ 414,882	\$ 414,882	
I.H. Weiss Co Ltd (Town House Specialty Cleaning Co	NON	No	Cleaning	Yes	\$ -	\$ 424	\$ 424	
JDL Trucking & Rigging Inc.	NON	No	Trucking & Rigging	Yes	\$ -	\$ 2,400	\$ 2,400	
JWEISS LLC	NON	No	Supplier	Yes	\$ -	\$ 73,170	\$ 73,170	
Kewaunee Scientific Corporation	NON	No	Lab Furniture	Yes	\$ -	\$ 66,353	\$ 66,353	
Leica Microsystems Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 18,232	\$ 18,232	
LBG Enterprises LLC	NON	No	Supplier	Yes	\$ -	\$ 155,487	\$ 155,487	
Long Island Scientific	NON	No	Moving & Relocation	Yes	\$ -	\$ 19,590	\$ 19,590	
Lutron Serv Co Inc	NON	No	Electrical	Yes	\$ -	\$ 1,600	\$ 1,600	
Marathon Equipment Company (Delaware)	NON	No	Equipment	Yes	\$ -	\$ 84,747	\$ 84,747	
Mortech Manufacturing	NON	No	Supplier	Yes	\$ -	\$ 7,196	\$ 7,196	
Newport Corp	NON	No	Materials & Equipment	Yes	\$ -	\$ 49,132	\$ 49,132	
Olympus America Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 17,500	\$ 17,500	
Pacific Bio-Material Management Inc	NON	No	Appliances	Yes	\$ -	\$ 307,485	\$ 307,485	
Parker Interior Plantscape Inc	NON	No	Landscaping	Yes	\$ -	\$ 688	\$ 688	
Par-Kut International Inc	NON	No	Guard Service / Watchman	Yes	\$ -	\$ 5,797	\$ 5,797	
PBM LLC	NON	No	Cleaning	Yes	\$ -	\$ 5,417	\$ 5,417	
Platinum Terrazzo	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 9,814	\$ 9,814	
Precision Micro Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 8,460	\$ 8,460	
Psychology Software Tools Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 2,500	\$ 2,500	
Pureaire Monitoring Systems Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 29,707	\$ 29,707	
Rise Vision USA LLC	NON	No	Equipment	Yes	\$ -	\$ 4,944	\$ 4,944	
Scientific Equipment Product Service	NON	No	Moving & Relocation	Yes	\$ -	\$ 13,250	\$ 13,250	
Siemens Industry Inc	NON	No	HVAC	Yes	\$ -	\$ 315,226	\$ 315,226	
Signs of Success	NON	No	Signage	Yes	\$ -	\$ 1,530	\$ 1,530	
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	\$ -	\$ 192,910	\$ 192,910	
StarCom Communications Service	NON	No	Telecommunication	Yes	\$ -	\$ 7,642	\$ 7,642	
Star Draperies Inc	NON	No	Window Treatment	Yes	\$ -	\$ 28,420	\$ 28,420	
Steris Corp	NON	No	Supplier	Yes	\$ -	\$ 72,746	\$ 72,746	
Technical Digital Services	NON	No	Digital Services	Yes	\$ -	\$ 180	\$ 180	
Tecniplast USA	NON	No	Supplier	Yes	\$ -	\$ 24,981	\$ 24,981	
The Sign Works Inc	NON	No	Signage	Yes	\$ -	\$ 7,539	\$ 7,539	
Valley City MFG	NON	No	Furniture	Yes	\$ 34,000	\$ 34,000	\$ 34,000	
If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan					Direct Spend Grand Total	\$ 96,809	\$ 9,137,021	\$ 9,137,021
					MWL Direct Spend Total	\$ -	\$ 971,085	\$ 971,085
					Non-MWL Direct Spend Total	\$ 96,809	\$ 8,165,936	\$ 8,165,936
					MWL % of Total	0%	11%	11%

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	Project:	Jerome L. Greene Science Center
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	9/30/2019	Project Start:	2/28/2011
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 414,790,684

DIRECT SPEND VENDORS (Tier I)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
NON:								
Lend Lease US Construction LMB	NON	No	Construction Management	Yes	\$ 6,722,424	\$ 445,313,393	\$ 414,790,684	
					Direct Spend Grand Total	\$ 6,722,424	\$ 445,313,393	\$ 414,790,684
					MWL Direct Spend Total	\$ -	\$ -	\$ -
					Non-MWL Direct Spend Total	\$ 6,722,424	\$ 445,313,393	\$ 414,790,684
					MWL % of Total	0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University **Project:** Jerome L. Greene Science Center Synapse
Address: 410 West 118th Street, NY, NY 10027 **Telephone:**
As of Date: 9/30/2019 **Project Start:** 2/28/2011 **Project End:** In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner		\$ 389,626	\$ 389,626

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	MBBI Synaptic Corridor	Yes	\$ -	\$ 389,626	\$ 389,626

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ -	\$ 389,626	\$ 389,626
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ -	\$ 389,626	\$ 389,626
MWL % of Total	0%	0%	0%

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	9/30/2019	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 6,722,424	\$ 445,313,393	\$ 414,790,684

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Cardoza Plumbing	M-ESD	No	Plumbing	Yes	\$ -	\$ 19,795,144	\$ 19,795,144
Cassone Leasing Inc	W-ESD	No	Security	Yes	\$ -	\$ 1,835	\$ 1,835
Celtic Sheetmetal Inc	W-ESD	No	HVAC-Sheetmetal	Yes	\$ -	\$ 1,876,397	\$ 1,187,673
Creative Construction	M-ESD	No	Safety Equipment	Yes	\$ -	\$ 2,936,757	\$ 2,942,310
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 74,045	\$ 68,492
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 1,112,389	\$ 1,112,389
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 2,144,384	\$ 2,144,384
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Clear & Prep Site	Yes	\$ -	\$ 23,614	\$ 23,614
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 10,637,272	\$ 10,632,678
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,594	\$ 4,594
Fine Painting & Decorating Company Inc	M-ESD	No	Intumescent Painting	Yes	\$ -	\$ 3,245,444	\$ 3,245,444
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 2,332,254	\$ 2,317,986
Giachetti Plumbing	L	No	Plumbing	Yes	\$ -	\$ 20,887	\$ 20,887
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 1,349,760	\$ 1,349,760
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ -	\$ 600,239	\$ 541,541
MFM Contracting Corp	L	No	Utilities	Yes	\$ -	\$ 86,311	\$ 86,311
MFM Contracting Corp	L	No	Electrical	Yes	\$ -	\$ 2,977	\$ 2,977
Morell Brown Corp	MWL-ESD	No	Spray Fireproofing	Yes	\$ -	\$ 1,379,934	\$ 1,379,934
New York Concrete	W-ESD	No	Concrete	Yes	\$ -	\$ 482,707	\$ 482,707
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 3,879,082	\$ 3,879,082
NON:							
A Liss & Company Inc	NON	No	Toilet Partitions	Yes	\$ -	\$ 114,060	\$ 114,060
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 46,147	\$ 46,147
B&G Electrical Contractors of NY	NON	No	Electrical	Yes	\$ -	\$ 17,009,948	\$ 17,009,428
Bauerschmidt & Sons Inc	NON	No	Millwork	Yes	\$ -	\$ 5,418,876	\$ 5,418,876
Champion Metal & Glass Inc	NON	No	Ornamental Metal	Yes	\$ -	\$ 1,644,213	\$ 1,644,213
Champion Metal & Glass Inc	NON	No	Glass & Glazing	Yes	\$ -	\$ 1,006,114	\$ 1,006,114
Cives Corp	NON	No	Superstructure Steel	Yes	\$ -	\$ 31,550,568	\$ 31,550,568
Eagle One Roofing Contractors Inc	NON	No	Roofing	Yes	\$ -	\$ 2,776,430	\$ 2,745,454
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Electrical	Yes	\$ -	\$ 3,216,576	\$ 3,216,576
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Clear & Prep Site	Yes	\$ -	\$ 35,420	\$ 35,420
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 1,211,301	\$ 1,211,301
Five Star Electric Corp	NON	No	Electrical	Yes	\$ -	\$ 20,801,178	\$ 19,957,548
Forest Electric	NON	No	Electrical	Yes	\$ -	\$ 36,134,792	\$ 35,677,671
Fresh Meadow Mechanical Corp	NON	No	HVAC Systems	Yes	\$ -	\$ 678,094	\$ 671,369

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	9/30/2019	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 6,722,424	\$ 445,313,393	\$ 414,790,684

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
NON:								
Handi-Lift Elevator LLC	NON	No	Elevators	Yes	\$ -	\$ 122,863	\$ 122,863	
Hi Tech Data Floors Inc	NON	No	Raised Access Flooring	Yes	\$ -	\$ 786,302	\$ 786,302	
H.S.E. System Inc (Metropolitan Enterprises Inc)	NON	No	Hoist / Bridges / Scaffold	Yes	\$ -	\$ 19,259	\$ 19,259	
Intricate Construction	NON	No	Clear & Prep Site	Yes	\$ -	\$ 36,948	\$ 36,663	
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 16,276,467	\$ 16,015,474	
Island Acoustics	NON	No	Fire Protection Systems	Yes	\$ -	\$ 120,000	\$ 101,104	
Jantile Inc	NON	No	Ceramic Tile	Yes	\$ -	\$ 2,269,407	\$ 2,269,407	
M Tucker A Division of Singer NY LLC	NON	No	Food Service Equipment	Yes	\$ -	\$ 147,572	\$ 147,572	
McKeon Door East	NON	No	Overhead Doors	Yes	\$ -	\$ 891,273	\$ 891,273	
Modulo 3 Corporation DBA Unifor	NON	No	Glass and Glazing	Yes	\$ -	\$ 4,975,517	\$ 4,975,517	
MW Mechanical Inc	NON	Yes	Mechanical	Yes	\$ -	\$ 61,135,336	\$ 59,901,853	
Navillus Tile Inc	NON	No	Polished Concrete	Yes	\$ -	\$ 360,842	\$ 360,842	
Navillus Tile Inc	NON	No	Masonry	Yes	\$ -	\$ 3,388,621	\$ 3,317,103	
Nets That Work	NON	No	Safety Equipment	Yes	\$ -	\$ 444,519	\$ 444,519	
Otis Elevator Company	NON	No	Elevators	Yes	\$ -	\$ 4,131,223	\$ 4,131,223	
PAL Environmental Safety Corp	NON	No	Spray Fireproofing	Yes	\$ -	\$ 691,497	\$ 691,497	
Platinum Terrazzo	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,027,552	\$ 4,027,552	
Post Road Iron Works	NON	No	Metal Work	Yes	\$ -	\$ 4,093,049	\$ 4,093,049	
Rael Automatic Sprinkler	NON	No	Dewatering	Yes	\$ -	\$ 6,617,522	\$ 6,617,522	
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 10,064,686	\$ 10,064,656	
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 14,460,998	\$ 14,440,506	
Siemens Industry Inc	NON	No	Electrical	Yes	\$ -	\$ 22,078	\$ 20,491	
Skanska	NON	No	Clear & Prep Site	Yes	\$ -	\$ 437,827	\$ 437,827	
Trystate Mechanical Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 42,306	\$ 42,306	
United Drilling & Cutting Corp	NON	No	Clear & Prep Site	Yes	\$ -	\$ 135,259	\$ 105,204	
Universal Builders Supply	NON	No	Hoist	Yes	\$ -	\$ 2,589,742	\$ 2,589,742	
Universal Services Group	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 511,499	\$ 511,499	
Walters LLC	NON	No	Metal Stairs	Yes	\$ -	\$ 6,071,083	\$ 6,039,083	
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 29,160,593	\$ 28,488,897	
WDF Inc	NON	No	Drywall	Yes	\$ -	\$ 8,150	\$ 8,150	
WDF Inc	NON	No	Plumbing	Yes	\$ -	\$ 4,170	\$ 4,170	
WDF Inc	NON	No	Misc. Metal	Yes	\$ -	\$ 45,269	\$ 45,269	
Winsafe Corp	NON	No	Window Washing Equipment	Yes	\$ -	\$ 271,870	\$ 271,870	
					Tier II Grand Total	\$ -	\$ 347,991,042	\$ 343,544,751
					MWL Tier II Total	\$ -	\$ 51,986,026	\$ 51,219,742
					Non-MWL Tier II Total	\$ -	\$ 296,005,016	\$ 292,325,009

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	9/30/2019	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 6,722,424	\$ 445,313,393	\$ 414,790,684

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Date: 09/30/2019				MWL % of Tier I	0%	12%	12%

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	Project:	Jerome L. Greene Science Center Synapse
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	9/30/2019	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ -	\$ 389,626	\$ 389,626

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Forest Electric	NON	No	Electrical Corporation	Yes	\$ -	\$ 148,488	\$ 148,488
Post Road Iron Works	NON	No	Miscellaneous Metal	Yes	\$ -	\$ 235,380	\$ 235,380
Tier II Grand Total					\$ -	\$ 383,868	\$ 383,868
MWL Tier II Total					\$ -	\$ -	\$ -
Non-MWL Tier II Total					\$ -	\$ 383,868	\$ 383,868
MWL % of Tier I					0%	0%	0%

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Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease		Project: Jerome L. Greene Science Center	
Company Name: Cives Corp		Contract:	
Trade: Structural Steel		Telephone: 315-287-2200	
Address: 8 Church Street, Gouverneur, NY 13642		Project Start: 2/28/2011	
As of Date: 9/30/2019		Project End: In Progress	

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cives Corp	NON	No	Structural Steel	\$ 28,270,835	\$ 31,550,568	\$ 31,550,568

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<i>MWL:</i>							
Baco Enterprises Inc	L	No	Field Bolts	Yes	\$ 276,449	\$ 230,714	\$ 230,714
Baco Enterprises Inc	L	No	Safety/Slurry	Yes	\$ 102,900	\$ 130,340	\$ 130,340
Commonwealth Metal Co	W-ESD	No	Structural Steel Material	Yes	\$ 816,232	\$ 862,145	\$ 862,145
Kiwi Steel Corp	M-ESD	No	Installation of Deck & Studs	Yes	\$ 1,573,600	\$ 1,492,849	\$ 1,492,849
L&M Fabrication & Machine Inc	W-ESD	No	Exterior Intumescent Columns	Yes	\$ 400,000	\$ 410,982	\$ 410,982
RKL Building Specialties Co Inc	W-ESD	No	Field Bolts	Yes	\$ -	\$ 278,110	\$ 278,110
Powell Steel Corp	M-ESD	No	Structural Steel Beams	Yes	\$ -	\$ 439,775	\$ 439,775
Tier III Grand Total					\$ 3,169,181	\$ 3,844,915	\$ 3,844,915
MWL Tier III Total					\$ 3,169,181	\$ 3,844,915	\$ 3,844,915
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					11%	12%	12%

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Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	
Company Name:	RCC Concrete Corp	Project: Jerome L. Greene Science Center
Trade:	Cement & Concrete Construction	Contract:
Address:	74 State Street, 2nd Floor Westbury, New York 11590	Telephone: 516-279-6787
As of Date:	9/30/2019	Project Start: 10/10/2012 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
RCC Concrete Corp	NON	No	Cement & Concrete Construction	\$ 6,643,000	\$ 10,064,686	\$ 10,064,656

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Elite Ready Mix	L	No	Concrete Ready Mix Supplier	Yes	\$ -	\$ 774,257	\$ 774,257
Wild Woman Co	W-ESD	No	Construction Materials	Yes	\$ -	\$ 33,231	\$ 33,231
CFS Steel Co	L	No	Rebar & Wire Mesh Supplier	Yes	\$ 392,385	\$ 492,283	\$ 492,283
Sanzo Ltd Inc	MW-ESD	No	Material Supplier	Yes	\$ -	\$ 25,018	\$ 25,018
NYCON Readimix	M-ESD	No	Concrete Ready Mix Supplier	Yes	\$ -	\$ 472,592	\$ 472,592
B.P. Precise Construction Corp	W	No	Lumper (Metal Lathing)	Yes	\$ -	\$ 591,395	\$ 561,826
Tier III Grand Total					\$ 392,385	\$ 2,388,776	\$ 2,359,207
MWL Tier III Total					\$ 392,385	\$ 2,388,776	\$ 2,359,207
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					6%	24%	23%

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SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease		Project: Jerome L. Greene Science Center
Company Name: MW Mechanical Inc		Contract:
Trade: HVAC		Telephone: 718-961-6634
Address: 622 West 132nd Street, New York, NY 10027		
As of Date: 9/30/2019	Project Start: 2/25/2013	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MW Mechanical Inc	NON	Yes	HVAC	\$ 55,975,000	\$ 61,135,336	\$ 59,901,853

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Celtic Sheetmetal Inc	W-ESD	No	HVAC-Sheetmetal	Yes	\$ 11,000,000	\$ 12,560,561	\$ 11,932,486
FW Sims Inc	W-ESD	No	HVAC-Piping	Yes	\$ 14,590,000	\$ 16,682,126	\$ 16,573,926
Mate Matura & Sons Inc	W-ESD	No	Insulation	Yes	\$ 2,300,000	\$ 2,623,213	\$ 2,623,213
Yuen Ling Enterprises Inc	M-ESD	No	HVAC-Equipment & Rigging	Yes	\$ 1,000,000	\$ 1,534,239	\$ 1,518,185
Cassone Leasing Inc	W-ESD	No	Equipment Rental & Leasing	Yes	\$ -	\$ 10,000	\$ 659
Safety & Quality Plus Inc	W-ESD	No	Safety Consultant	Yes	\$ -	\$ 343,719	\$ 343,719
Safety & Environmental	M-ESD	No	Safety Consultant	Yes	\$ -	\$ 124,160	\$ 124,160
Tier III Grand Total					\$ 28,890,000	\$ 33,878,018	\$ 33,116,348
MWL Tier III Total					\$ 28,890,000	\$ 33,878,018	\$ 33,116,348
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					52%	55%	55%

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Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	Navillus Tile Inc	Contract:	
Trade:	Masonry	Telephone:	212-750-1808
Address:	575 5th Ave 29th Floor, New York, NY 10017	Project Start:	11/20/2012
As of Date:	9/30/2019	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Navillus Tile Inc	NON	No	Masonry	\$ 6,200,000	\$ 3,749,463	\$ 3,677,945

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
CD Construction & Design	M-ESD	No	Masonry Supply	Yes	\$ 500,000	\$ 322,323	\$ 322,323
CFS Steel Co	L	No	Rebar Supplier	Yes	\$ 40,000	\$ 32,855	\$ 32,855
Blue Works Inc	M-ESD	No	Drafting	Yes	\$ 10,000	\$ 10,438	\$ 10,438
Casa Redimix	L	No	Concrete	Yes	\$ 10,000	\$ 5,769	\$ 5,769
Tier III Grand Total					\$ 560,000	\$ 371,385	\$ 371,385
MWL Tier III Total					\$ 560,000	\$ 371,385	\$ 371,385
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					9%	10%	10%

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Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	B&G Electrical Contractors of NY	Contract:	
Trade:	Electrical	Telephone:	631-669-6000
Address:	7100 New Horizons Blvd. N. Amityville, NY 11701	Project Start:	9/13/2013
As of Date:	9/30/2019	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
B&G Electrical Contractors of NY	NON	No	Electrical	\$ 12,625,000	\$ 17,009,948	\$ 17,009,428

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
G & G Electrical Supply	L	No	Relay Racks, Ladder Rack and Assoc	Yes	\$ 340,000	\$ 7,594	\$ 7,594	
Montana Datacom	W-ESD	No	Innerduct, Firestop, J-Hooks & Consumables	Yes	\$ -	\$ 175,497	\$ 175,497	
Turtle & Hughes	W-ESD	No	Conduit & Support Hardware	Yes	\$ 500,000	\$ 967,729	\$ 967,729	
Benfield	L	No	Relay Racks, Ladder Rack and Assoc	Yes	\$ -	\$ 4,178	\$ 4,178	
NON:								
Geocomp Consulting	NON	No	Noise Control & Mitigation	Yes	\$ 5,700	\$ 8,100	\$ 8,100	
					Tier III Grand Total	\$ 845,700	\$ 1,163,098	\$ 1,163,098
					MWL Tier III Total	\$ 840,000	\$ 1,154,998	\$ 1,154,998
					Non-MWL Tier III Total	\$ 5,700	\$ 8,100	\$ 8,100
					MWL % of Tier II	7%	7%	7%

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Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease		Project: Jerome L. Greene Science Center
Company Name: Champion Metal & Glass Inc		Contract:
Trade: Ornamental Metal		Telephone: 631-254-2560
Address: 130 Motor Parkway, Hauppauge, NY 11788		
As of Date: 9/30/2019	Project Start: 2/28/2011	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass Inc	NON	No	Ornamental Metal	\$ 1,200,000	\$ 1,644,213	\$ 1,644,213

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
The Steel Supply Co Inc	W-ESD	No	Supplier of SS Products	Yes	\$ 1,685	\$ 1,685	\$ 1,685
Tier III Grand Total					\$ 1,685	\$ 1,685	\$ 1,685
MWL Tier III Total					\$ 1,685	\$ 1,685	\$ 1,685
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2019

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 9/30/2019
As of:	12/5/2019

**Jerome L. Greene Science Center
SCHEDULE OF WORKFORCE PARTICIPATION**

Tier	Contractor	Workforce Breakdown								Total Hours			Headcount												
		M	W	L	MW	ML	WL	MWL	Hrs	%	Hrs	%	Hrs	Total MWL	Non-MWL	Total									
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	3,540	16%	808	4%	100	0%	48	0%	2,457	11%	0	0%	10	0%	6,962	32%	14,963	68%	21,925	32	53%	28	47%	60
Tier II	Bauerschmidt & Sons Millwork	1,851	12%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,851	12%	13,802	88%	15,653	1	4%	25	96%	26
	B&G Electric Electrical	19,117	18%	1,942	2%	966	1%	1,946	2%	4,914	5%	0	0%	0	0%	28,884	27%	79,287	73%	108,171	45	33%	91	67%	136
	Cardoza Plumbing Corp Plumbing	32,654	26%	0	0%	1,649	1%	5,264	4%	5,733	5%	1,225	1%	0	0%	46,525	37%	77,589	63%	124,113	31	37%	52	63%	83
	Champion Metal and Glass Ornamental Metal, Glass & Glazing	1,671	22%	0	0%	0	0%	0	0%	327	4%	0	0%	0	0%	1,998	26%	5,723	74%	7,721	17	36%	30	64%	47
	Cives Corp Superstructure Steel	47,566	29%	56	0%	1,821	1%	0	0%	2,626	2%	0	0%	0	0%	52,068	32%	111,885	68%	163,953	99	33%	204	67%	303
	Creative Construction Services Safety Equipment	9,838	48%	96	0%	0	0%	3,323	16%	499	2%	0	0%	767	4%	14,522	71%	5,997	29%	20,519	37	90%	4	10%	41
	Eagle One Roofing Contractors Inc Roofing	8,674	36%	81	0%	0	0%	2,120	9%	3,244	13%	0	0%	0	0%	14,118	58%	10,173	42%	24,291	56	60%	38	40%	94
	Elite Interiors Inc Drywall, Resilient Flooring & Base	53	21%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	53	21%	199	79%	252	2	25%	6	75%	8
	Fine Painting & Decorating Company Inc Painting & Instrumentation	27,238	72%	0	0%	0	0%	8	0%	444	1%	0	0%	0	0%	27,690	73%	10,094	27%	37,784	48	77%	14	23%	62
	Five Star Electrical Electrical	12,305	8%	198	0%	152	0%	384	0%	3,453	2%	0	0%	1,684	1%	18,175	12%	136,379	88%	154,554	38	21%	145	79%	183
	Forest Electric Electrical	46,104	25%	0	0%	0	0%	312	0%	2,335	1%	0	0%	0	0%	48,750	26%	137,606	74%	186,356	49	34%	97	66%	146
	Fresh Meadow HVAC Systems	1,352	46%	0	0%	0	0%	0	0%	136	5%	0	0%	0	0%	1,488	50%	1,460	50%	2,948	12	44%	15	56%	27
	Hi Tech Data Raised Access Flooring	297	10%	1,002	33%	0	0%	0	0%	25	1%	0	0%	0	0%	1,324	43%	1,726	57%	3,050	7	64%	4	36%	11
	Island Acoustics Acoustics	58,183	52%	8	0%	2,294	2%	1,732	2%	4,017	4%	0	0%	4,956	4%	71,189	64%	40,705	36%	111,894	74	54%	62	46%	136
	Jantile Inc Ceramic Tile	8,147	59%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	8,147	59%	5,729	41%	13,876	11	52%	10	48%	21
	Metropolitan Enterprises Scaffolding	1,346	54%	0	0%	0	0%	0	0%	14	1%	0	0%	0	0%	1,360	55%	1,126	45%	2,486	33	69%	15	31%	48
	Morell Brown Corp Fireproofing	9,614	91%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	9,614	91%	1,008	9%	10,622	13	100%	0	0%	13
	Navillus Contracting Masonry	42,824	50%	0	0%	0	0%	797	1%	12,199	14%	0	0%	0	0%	55,820	65%	29,456	35%	85,275	170	55%	137	45%	307
	Nets That Work Safety Equipment	1,252	52%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,252	52%	1,177	48%	2,429	4	33%	8	67%	12
	Otis Elevators Elevators	6,203	30%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	6,203	30%	14,734	70%	20,937	15	25%	46	75%	61
	Platinum Terrazzo Inc Ceramic Tile	10,781	55%	0	0%	0	0%	0	0%	79	0%	0	0%	0	0%	10,860	56%	8,666	44%	19,526	17	59%	12	41%	29
	Rael Automatic Sprinkler Dewalring	1,148	3%	0	0%	0	0%	0	0%	49	0%	0	0%	0	0%	1,197	3%	43,466	97%	44,663	8	12%	60	88%	68
	RCC Concrete Corp Above Grade Concrete	22,640	46%	107	0%	73	0%	243	0%	542	1%	0	0%	0	0%	23,604	48%	25,591	52%	49,194	83	34%	163	66%	246
	Siemens HVAC Systems	8,770	18%	701	1%	0	0%	208	0%	0	0%	0	0%	0	0%	9,678	20%	39,699	80%	49,376	14	24%	45	76%	59
	Unifor Glass and Glazing	16,168	98%	0	0%	208	1%	0	0%	0	0%	0	0%	0	0%	16,376	99%	139	1%	16,515	28	97%	1	3%	29
	Universal Builders Supply Host	4,569	52%	16	0%	0	0%	0	0%	0	0%	0	0%	0	0%	4,585	52%	4,162	48%	8,747	55	59%	39	41%	94
	Walters LLC Metal Stairs	27,344	60%	0	0%	0	0%	0	0%	270	1%	0	0%	0	0%	27,614	60%	18,246	40%	45,860	30	65%	16	35%	46
	WDF Painting/Sheetmetal	71,259	33%	1,533	1%	3,127	1%	301	0%	4,022	2%	0	0%	864	0%	81,106	38%	132,448	62%	213,553	139	38%	226	62%	365
Total Hours		502,503		6,546		10,389		16,684		47,382		1,225		8,280		593,008		973,230		1,566,237	1,168		1,593		2,761
Overall % of Total		32%		0%		1%		1%		3%		0%		1%		38%		62%		100%	42%		58%		100%

* Denotes active contractors
† Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Bauerschmidt & Sons	10/17/2015	In Progress
B&G Electric	3/27/2014	In Progress
Cardoza Plumbing Corp	2/27/2013	In Progress
Champion Metal and Glass	11/11/2015	In Progress
Cives Corp	6/30/2012	In Progress
Creative Construction Services	4/21/2013	In Progress
Eagle One Roofing Contractors Inc	4/30/2013	In Progress
Elite Interiors Inc	6/9/2017	In Progress
Fine Painting & Decorating Company Inc	8/12/2013	In Progress
Five Star Electrical	5/7/2015	In Progress
Forest Electric	7/18/2013	In Progress
Fresh Meadow	5/2/2017	In Progress
Hi Tech Data	7/12/2015	In Progress
Island Acoustics	9/13/2015	In Progress
Jantile Inc	3/8/2015	In Progress
Metropolitan Enterprises	3/11/2013	In Progress
Morell Brown Corp	8/3/2013	In Progress
Navillus Contracting	8/25/2013	In Progress
Nets That Work	9/3/2013	In Progress
Otis Elevators	9/6/2013	In Progress
Platinum Terrazzo Inc	3/28/2015	In Progress
Rael Automatic Sprinkler	5/1/2011	In Progress
RCC Concrete Corp	1/30/2013	In Progress
Siemens	4/3/2014	In Progress
Unifor	8/30/2013	In Progress
Universal Builders Supply	4/29/2013	In Progress
Walters LLC	5/12/2013	In Progress
WDF	7/24/2013	In Progress

GC/CM: Lend Lease
 Date Range: 7/1/2019 - 9/30/2019
 As of: 12/5/2019

Jerome L. Greene Science Center SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Headcount										
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours	Total		
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Tier II	Bauerschmidt & Sons Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	B&G Electric Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Cardoza Plumbing Corp Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Champion Metal and Glass Ornamental Metal, Glass & Glazing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Cives Corp Superstructure Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Creative Construction Services Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Eagle One Roofing Contractors Inc Roofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Elite Interiors Inc Drywall, Resilient Flooring & Base	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Fine Painting & Decorating Company Inc Painting & Instrumentation	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Five Star Electrical Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Forest Electric Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Fresh Meadow HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Hi Tech Data Raised Access Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Island Acoustics Acoustics	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Jantile Inc Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Metropolitan Enterprises Scaffolding	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Morell Brown Corp Fireproofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Navillus Contracting Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Nets That Work Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Otis Elevators Elevators	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Platinum Terrazzo Inc Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Rael Automatic Sprinkler Dewatering	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	RCC Concrete Corp Above Grade Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Siemens HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Unifor Hoist	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Universal Builders Supply Hoist	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Walters LLC Metal Stairs	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	WDF Piping/Sheetmetal	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Total Hours		0		0		0		0		0		0		0		0		0	0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%

* Denotes active contractors
 1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

EPA Clean Diesel

Open Space

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Open Space
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	9/30/2019	Project Start:	7/10/2013
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ 1,047,159	\$ 16,873,217	\$ 16,873,217

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Cassone Leasing Inc	W-ESD	No	Security	Yes	\$ -	\$ 15	\$ 15
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 2,412	\$ 2,412
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 54,195	\$ 54,195
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 1,821	\$ 1,821
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Street Structures	Yes	\$ -	\$ 342	\$ 342
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	\$ -	\$ 161	\$ 161
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 63	\$ 63
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 166	\$ 166
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 60,531	\$ 60,531
MFM Contracting Corp	L	No	Sitework	Yes	\$ -	\$ 17,664	\$ 17,664
MFM Contracting Corp	L	No	Foundation Concrete	Yes	\$ -	\$ 11,016	\$ 11,016
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 60,799	\$ 60,799
NON:							
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 1,116,585	\$ 1,116,585
Eagle One Roofing Contractors Inc	NON	No	Roofing	Yes	\$ 1,007,250	\$ 1,169,639	\$ 1,169,639
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Electrical	Yes	\$ -	\$ 2,731	\$ 2,731
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Street Structures	Yes	\$ -	\$ 513	\$ 513
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 695	\$ 695
Intricate Construction	NON	No	Sitework	Yes	\$ -	\$ 8,923,762	\$ 8,836,568
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 2,195	\$ 2,195
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 992,502	\$ 992,502
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 939	\$ 939
Skanska	NON	No	Sitework	Yes	\$ -	\$ 91,219	\$ 91,219
Skanska	NON	No	Street Structures	Yes	\$ -	\$ 57,137	\$ 57,137
Steven Dubner Landscaping Inc	NON	No	Lawns & Planting	Yes	\$ -	\$ 1,448,920	\$ 1,448,920
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 6,727	\$ 6,727
Tier II Grand Total					\$ 1,007,250	\$ 14,022,749	\$ 13,935,555
MWL Tier II Total					\$ -	\$ 209,185	\$ 209,185
Non-MWL Tier II Total					\$ 1,007,250	\$ 13,813,564	\$ 13,726,370
MWL % of Tier II					0%	1%	1%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2019

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 9/30/2019
As of :	12/5/2019

Open Space SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount								
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#	% ¹	#
Tier II	Intricate Construction Sitework	15,339	47%	0	0%	0	0%	0	0%	280	1%	0	0%	0	0%	15,619	48%	16,939	52%	32,557	67	47%	77	53%	144		
	MFM Contracting Corp Utilities	2,195	59%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	2,195	59%	1,500	41%	3,695	10	43%	13	57%	23		
	Steven Dubner Lawns & Planting	1,587	100%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,587	100%	0	0%	1,587	22	100%	0	0%	22		
Total Hours		19,121		0		0		0		280		0		0		19,401		18,438		37,839	99		90		189		
Overall % of Total		51%		0%		0%		0%		1%		0%		0%		51%		49%		100%	52%		48%		100%		

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Intricate Construction	7/11/2010	In Progress
MFM Contraction Corp	2/4/2010	In Progress
Steven Dubner	8/2/2016	In Progress

GC/CM:	Lend Lease
Date Range:	7/1/2019 - 9/30/2019
As of :	12/5/2019

Open Space SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor												Headcount												
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours	Total				
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	Hrs	#	% ¹	#	% ¹	#	
* Tier II	Intricate Construction	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0
	Sitework																								
* Tier II	MFM Contracting Corp	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0
	Utilities																								
* Tier II	Steven Dubner	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0
	Lawns & Planting																								
Total Hours		0		0		0		0		0		0		0		0		0	0	0	0	0%	0	0%	0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%	0%	0%	0%	0%	0%	0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Lenfest

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Lenfest
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	9/30/2019	Project Start:	12/1/2013
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ -	\$ 81,965,260	\$ 71,226,743

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
3L & Company Inc	W-ESD	No	Ceramic Tile	Yes	\$ -	\$ 183,880	\$ 183,880
Commodore Construction Corporation	W-ESD	No	Masonry	Yes	\$ -	\$ 162,261	\$ 162,261
Creative Construction	M-ESD	No	Safety Equipment	Yes	\$ -	\$ 349,861	\$ 349,861
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 14,074	\$ 14,074
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 50,000	\$ 50,000
Crown Sign Systems Inc	W-ESD	No	Identifying Devices	Yes	\$ -	\$ 105,688	\$ 105,688
Eddington Security Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 226,668	\$ 226,668
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 241,806	\$ 238,098
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 2,737	\$ 2,737
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Street Structures	Yes	\$ -	\$ 1,223	\$ 1,223
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	\$ -	\$ 941	\$ 941
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 369	\$ 369
Fine Painting & Decorating Company Inc	M-ESD	No	Painting & Instrumentation	Yes	\$ -	\$ 701,939	\$ 701,939
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 402,380	\$ 402,380
Giachetti Plumbing	L	No	Plumbing	Yes	\$ -	\$ 1,161,884	\$ 1,161,884
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 279,886	\$ 279,886
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ -	\$ 229,918	\$ 229,918
MFM Contracting Corp	L	No	Utilities	Yes	\$ -	\$ 322,007	\$ 322,007
MFM Contracting Corp	L	No	Electrical	Yes	\$ -	\$ 8,820	\$ 5,650
Sirina Fire Protection Corp	M-ESD	No	Fire Protection Systems	Yes	\$ -	\$ 787,911	\$ 787,911
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 1,231,117	\$ 1,231,117
Westchester Metal Works Inc	W	No	Metal Stairs	Yes	\$ -	\$ 703,000	\$ 703,000
Westchester Metal Works Inc	W	No	Miscellaneous Metal	Yes	\$ -	\$ 1,848,673	\$ 1,848,673
NON:							
A Liss & Company Inc	NON	No	Toilet Partitions & Screens	Yes	\$ -	\$ 38,780	\$ 38,780
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 11,338,958	\$ 11,338,958
Champion Metal & Glass Inc	NON	No	Glass & Glazing	Yes	\$ -	\$ 459,760	\$ 459,760
Champion Metal & Glass Inc	NON	No	Snorkel	Yes	\$ -	\$ 90,000	\$ 90,000
Champion Metal & Glass Inc	NON	No	Millwork	Yes	\$ -	\$ 45,924	\$ 45,924
Cives Corp	NON	No	Superstructure Steel	Yes	\$ -	\$ 11,334,322	\$ 11,334,322
Commodore Construction Corporation	NON	No	Masonry	Yes	\$ -	\$ 1,639	\$ 1,639
Eagle One Roofing Contractors Inc	NON	No	Waterproofing & Roofing	Yes	\$ -	\$ 452,211	\$ 452,211
Eagle Scaffolding Services Inc	NON	No	Scaffolding	Yes	\$ -	\$ 254,924	\$ 254,924
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Electrical	Yes	\$ -	\$ 362,708	\$ 357,148
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Electrical	Yes	\$ -	\$ 4,106	\$ 4,106

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Lenfest
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	9/30/2019	Project Start:	12/1/2013
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ -	\$ 81,965,260	\$ 71,226,743

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Street Structures	Yes	\$ -	\$ 1,834	\$ 1,834
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,059	\$ 4,059
Five Star Electric Corp	NON	No	Electrical	Yes	\$ -	\$ 289,895	\$ 275,400
Forest Electric	NON	No	Electrical	Yes	\$ -	\$ 5,304	\$ 5,250
Fresh Meadow Mechanical Corp	NON	No	HVAC Systems	Yes	\$ -	\$ 1,565,586	\$ 1,451,251
H.S.E. System Inc	NON	No	Hoist / Bridges / Scaffold	Yes	\$ -	\$ 134,000	\$ 134,000
Hi Tech Data Floors Inc	NON	No	Raised Access Flooring	Yes	\$ -	\$ 177,727	\$ 177,727
Intricate Construction	NON	No	Street Structures	Yes	\$ -	\$ 26,374	\$ 26,374
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 84,064	\$ 84,064
LVC Interiors Inc	NON	No	Window Treatment / Blinds	Yes	\$ -	\$ 249,760	\$ 249,760
Nets That Work	NON	No	Safety Equipment	Yes	\$ -	\$ 188,000	\$ 188,000
Otis Elevator Company	NON	No	Elevators	Yes	\$ -	\$ 1,281,830	\$ 1,281,830
PAL Environmental Safety Corp	NON	No	Spray Fireproofing	Yes	\$ -	\$ 666,750	\$ 666,750
PGS Millwork Inc	NON	No	Millwork	Yes	\$ -	\$ 1,220,222	\$ 1,220,222
Platinum Terrazzo	NON	No	Fluid-Applied Flooring	Yes	\$ -	\$ 183,945	\$ 183,945
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 2,030,298	\$ 2,030,298
Re:Source New Jersey	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 755,165	\$ 755,165
Re:Source New Jersey	NON	No	Rough Carpentry	Yes	\$ -	\$ 4,176	\$ 4,176
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 5,485	\$ 5,485
Skanska	NON	No	Street Structures	Yes	\$ -	\$ 841,207	\$ 841,207
Trystate Mechanical Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 11,267,648	\$ 11,267,648
United Drilling & Cutting Corp	NON	No	Structural Modifications	Yes	\$ -	\$ 111,573	\$ 111,573
United Drilling & Cutting Corp	NON	No	Demolition	Yes	\$ -	\$ 18,487	\$ 18,487
Universal Builders Supply	NON	No	Hoist	Yes	\$ -	\$ 203,592	\$ 203,592
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 39,245	\$ 39,245
Whalen Berez Group	NON	No	Theater & Stage Equipment	Yes	\$ -	\$ 167,678	\$ 167,678
Woodworks Construction Co Inc	NON	No	Drywall	Yes	\$ -	\$ 5,708,942	\$ 5,708,942
Tier II Grand Total					\$ -	\$ 60,633,221	\$ 60,491,899
MWL Tier II Total					\$ -	\$ 9,017,043	\$ 9,010,165
Non-MWL Tier II Total					\$ -	\$ 51,616,178	\$ 51,481,734
					0%	11%	13%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project: Lenfest
Company Name:	Cives Corp	Contract:
Trade:	Structural Steel	Telephone: 315-287-2200
Address:	8 Church Street, Gouverneur, NY 13642	
As of Date:	9/30/2019	Project Start: 12/1/2013 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cives Corp	NON	No	Structural Steel	\$ 11,150,000	\$ 11,334,322	\$ 11,334,322

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Baco Enterprises Inc	L	No	Field Bolts	Yes	\$ 387,460	\$ 140,709	\$ 140,709
Tier III Grand Total					\$ 387,460	\$ 140,709	\$ 140,709
MWL Tier III Total					\$ 387,460	\$ 140,709	\$ 140,709
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					3%	1%	1%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Lenfest
Company Name:	RCC Concrete Corp	Contract:	
Trade:	Concrete Construction	Telephone:	516-279-6787
Address:	74 State Street - 2nd Floor Westbury, NY 11590	Project Start:	12/1/2013
As of Date:	9/30/2019	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
RCC Concrete Corp	NON	No	Concrete Construction	\$ 1,837,000	\$ 2,030,298	\$ 2,030,298

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NYCON Readimix	M-ESD	No	Concrete Ready Mix Supplier	Yes	\$ 153,600	\$ 136,969	\$ 136,969
CFS Steel Co	L	No	Rebar & Wire Mesh Supplier	Yes	\$ 40,000	\$ 28,200	\$ 28,200
B.P. Precise Construction Corp	W	No	Lumper (Metal Lathing)	Yes	\$ -	\$ 68,490	\$ 68,490
NON:							
Reinforcing Supply	NON	No	Rebar & Wire Mesh Supplier	Yes	\$ 30,000	\$ 34,116	\$ 34,116
Tier III Grand Total					\$ 223,600	\$ 267,775	\$ 267,775
MWL Tier III Total					\$ 193,600	\$ 233,659	\$ 233,659
Non-MWL Tier III Total					\$ 30,000	\$ 34,116	\$ 34,116
MWL % of Tier II					11%	12%	12%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Lenfest
Company Name:	Giachetti Plumbing	Contract:	
Trade:	Plumbing	Telephone:	646-532-3696
Address:	58 Tiemann Place New York, NY 10027	Project Start:	12/1/2013
As of Date:	9/30/2019	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Giachetti Plumbing	L	No	Plumbing	\$ 1,090,000	\$ 1,161,884	\$ 1,161,884

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
County Insulation	W-ESD	No	Insulation	Yes	\$ 43,400	\$ 43,400	\$ 43,400
Tier III Grand Total					\$ 43,400	\$ 43,400	\$ 43,400
MWL Tier III Total					\$ 43,400	\$ 43,400	\$ 43,400
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					4%	4%	4%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	
Company Name:	Champion Metal & Glass Inc	Project: Lenfest
Trade:	Architectual Ornamental Metal & Glass	Contract:
Address:	130 Motor Parkway, Hauppauge, NY 11788	Telephone: 631-254-2560
As of Date:	9/30/2019	Project Start: 12/1/2013 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass Inc	NON	No	Architectual Ornamental Metal & Glass	\$ 501,410	\$ 595,684	\$ 595,684

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Supply Silicone	Yes	\$ 153	\$ 153	\$ 153
Tier III Grand Total					\$ 153	\$ 153	\$ 153
MWL Tier III Total					\$ 153	\$ 153	\$ 153
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					100%	100%	100%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	Woodworks Construction Co Inc	Project:	Lenfest
Trade:	Carpentry / Drywall	Contract:	
Address:	322 8th Ave, Suite 701 New York, NY 10001	Telephone:	212-888-7311
As of Date:	9/30/2019	Project Start:	12/1/2013
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Woodworks Construction Co Inc	NON	No	Carpentry / Drywall	\$ 5,708,942	\$ 5,708,942	\$ 5,708,942

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
JC Ryan EBCO/H&G LLC	W-ESD	No	Doors, Frames & Hardware Supplier	Yes	\$ 274,000	\$ 293,375	\$ 293,375
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Material Supplier of Drywall, Insulation, & Metal Studs	Yes	\$ 1,000,000	\$ 484,622	\$ 484,622
Tier III Grand Total					\$ 1,274,000	\$ 777,997	\$ 777,997
MWL Tier III Total					\$ 1,274,000	\$ 777,997	\$ 777,997
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					22%	14%	14%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Lenfest
Company Name:	Trystate Mechanical Inc	Contract:	
Trade:	HVAC Systems	Telephone:	718-819-8844
Address:	241-02 Northern Blvd, 2nd Floor, Douglaston, NY 11362	Project Start:	12/1/2013
As of Date:	9/30/2019	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Trystate Mechanical Inc	NON	No	HVAC Systems	\$ 10,226,340	\$ 11,267,648	\$ 11,267,648

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Celtic Sheetmetal Inc	W-ESD	No	Sheetmetal	Yes	\$ 2,420,000	\$ 2,462,871	\$ 2,462,871
Shadow Transport	W	No	Rigging	Yes	\$ 93,500	\$ 93,500	\$ 93,500
NON:							
Atlantic Contracting	NON	No	Insulation	Yes	\$ 240,000	\$ 369,054	\$ 369,054
Ht Lyons Contractors	NON	No	Testing Balancing	Yes	\$ 56,000	\$ 85,000	\$ 85,000
Independent Testing Balancing	NON	No	Testing Balancing	Yes	\$ 39,550	\$ 37,595	\$ 37,595
Siemens Industry Inc	NON	No	ATC	Yes	\$ 1,800,000	\$ 1,736,543	\$ 1,736,543
Techclean	NON	No	Ductcleaning	Yes	\$ 15,000	\$ 2,156	\$ 2,156
Tier III Grand Total					\$ 4,664,050	\$ 4,786,719	\$ 4,786,719
MWL Tier III Total					\$ 2,513,500	\$ 2,556,371	\$ 2,556,371
Non-MWL Tier III Total					\$ 2,150,550	\$ 2,230,348	\$ 2,230,348
MWL % of Tier II					25%	23%	23%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease
 Company Name: 3L & Company Inc
 Trade: Ceramic Tile
 Address: 241-02 Northern Blvd, 2nd Floor, Douglaston, NY 11362
 As of Date: 9/30/2019

Project: Lenfest
 Contract:
 Telephone: 718-819-8844
 Project Start: 12/1/2013
 Project End: In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
3L & Company Inc	W	No	Ceramic Tile	\$ 183,880	\$ 183,880	\$ 183,880

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
VAL Floors	NON	No	Ceramic Installation	Yes	\$ 75,000	\$ 75,000	\$ 75,000

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan					Tier III Grand Total	\$ 75,000	\$ 75,000	\$ 75,000
					MWL Tier III Total	\$ -	\$ -	\$ -
					Non-MWL Tier III Total	\$ 75,000	\$ 75,000	\$ 75,000
					MWL % of Tier II	0%	0%	0%

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease	
Company Name: ASR Electrical Contracting Inc	Project: Lenfest
Trade: Electrical	Contract:
Address: 207 Newton Rd, Plainview, NY 11803	Telephone: 516-420-0101
As of Date: 9/30/2019	Project Start: 12/1/2013 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
ASR Electrical Contracting Inc	NON	No	Electrical	\$ 11,338,958	\$ 11,338,958	\$ 11,338,958

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Turtle & Hughes	W-ESD	No	Electrical Material	Yes	\$ 30,000	\$ 29,182	\$ 29,182

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 30,000	\$ 29,182	\$ 29,182
MWL Tier III Total	\$ 30,000	\$ 29,182	\$ 29,182
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier II	0%	0%	0%

Date: 09/30/2019

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 9/30/2019
As of :	12/5/2019

Lenfest SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	Workforce Participation								Total Hours			Headcount													
		M		W		L		MW		ML		WL		MWL		Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total					
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	%	#	%	#			
Tier II	3L & Company Inc Ceramic Tile	85	8%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	85	8%	997	92%	1,082	1	17%	5	83%	6	
	ASR Electric Electrical	20,476	30%	0	0%	0	0%	1,157	2%	0	0%	0	0%	0	0%	21,633	31%	47,738	69%	69,371	26	33%	54	68%	80	
	Champion Metal Glass & Glazing, Snorkel, Millwork	232	14%	0	0%	0	0%	0	0%	8	0%	0	0%	0	0%	240	15%	1,415	85%	1,655	3	20%	12	80%	15	
	Cives Structural Metals	9,239	25%	1,034	3%	0	0%	0	0%	0	0%	0	0%	0	0%	10,273	27%	27,165	73%	37,437	23	26%	66	74%	89	
	Commadore Masonry	608	46%	0	0%	0	0%	0	0%	80	6%	0	0%	0	0%	688	52%	635	48%	1,323	5	56%	4	44%	9	
	Creative Construction Services Safety Equipment	606	21%	0	0%	0	0%	682	24%	282	10%	0	0%	0	126	4%	1,695	60%	1,123	40%	2,818	16	89%	2	11%	18
	Eagle Scaffolding Scaffolding, Waterproofing & Roofing	752	57%	0	0%	0	0%	0	0%	3	0%	0	0%	0	0%	755	57%	569	43%	1,324	15	65%	8	35%	23	
	Fine Painting & Decorating Company Inc Painting & Instrumentation	4,225	72%	0	0%	0	0%	0	0%	214	4%	0	0%	0	0%	4,439	75%	1,453	25%	5,892	23	79%	6	21%	29	
	Giachetti Plumbing & Heating Corp. Plumbing	1,807	21%	88	1%	0	0%	0	0%	0	0%	0	0%	0	0%	1,895	22%	6,822	78%	8,717	5	16%	27	84%	32	
	LVC Interiors Inc Window Treatment / Blinds	14	100%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	14	100%	0	0%	14	1	100%	0	0%	1	
	Metropolitan Enterprises Hoist/Bridges/Scaffold	1,193	51%	0	0%	0	0%	0	0%	135	6%	0	0%	0	0%	1,328	57%	1,017	43%	2,345	37	76%	12	24%	49	
	Nets That Work Safety Equipment	183	46%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	183	46%	211	54%	394	3	30%	7	70%	10	
	Otis Elevators Elevators	2,323	27%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	2,323	27%	6,153	73%	8,476	4	15%	23	85%	27	
	PAL Environmental Spray Fireproofing	780	39%	0	0%	0	0%	0	0%	24	1%	0	0%	0	0%	804	40%	1,208	60%	2,012	11	42%	15	58%	26	
	PGS Millwork Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	17	100%	17	0	0%	1	100%	1	
	Platinum Terrazzo, Inc. Fluid-Applied Flooring	263	52%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	263	52%	247	48%	510	4	57%	3	43%	7	
	RCC Concrete Corp Above Grade Concrete	4,057	43%	24	0%	24	0%	0	0%	0	0%	0	0%	0	0%	4,105	44%	5,244	56%	9,348	39	30%	90	70%	129	
	Re:Source New Jersey Resilient Flooring & Base	341	16%	0	0%	0	0%	281	13%	0	0%	0	0%	0	0%	622	29%	1,501	71%	2,123	4	27%	11	73%	15	
	Sirina Fire Protection Corp Fire Protection Systems	2,990	79%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	2,990	79%	810	21%	3,800	7	30%	16	70%	23	
	Trystate Burns Mechanical HVAC Systems	6,230	15%	272	1%	48	0%	80	0%	40	0%	0	0%	0	0%	6,670	16%	35,062	84%	41,732	26	29%	64	71%	90	
	United Drilling Drilling	972	100%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	972	100%	0	0%	972	3	100%	0	0%	3	
	Westchester Metal Works Metal Stairs	5,426	62%	0	0%	0	0%	35	0%	1,990	23%	0	0%	0	0%	7,451	85%	1,352	15%	8,803	20	63%	12	38%	32	
	Woodworks Construction Drywall	25,413	71%	0	0%	1,280	4%	0	0%	1,770	5%	0	0%	0	0%	28,463	79%	7,536	21%	35,998	30	71%	12	29%	42	
Total Hours		88,213		1,418		1,352		2,235		4,545		0		126		97,889		148,272		246,160		306		450		756
Overall % of Total		36%		1%		1%		1%		2%		0%		0%		40%		60%		100%		40%		60%		100%

* Denotes active contractors
1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
3L & Company Inc	8/7/2016	In Progress
ASR Electric	6/24/2015	In Progress
Champion Metal	12/7/2016	In Progress
Cives	5/2/2014	In Progress
Commadore	2/2/2016	In Progress
Creative Construction Services	10/11/2014	In Progress
Eagle Scaffolding	5/30/2016	In Progress
Fine Painting & Decorating Company Inc	6/7/2015	In Progress
Giachetti Plumbing & Heating Corp.	12/23/2014	In Progress
LVC Interiors Inc	7/22/2017	In Progress
Metropolitan Enterprises	7/20/2014	In Progress
Nets That Work	10/14/2014	In Progress
Otis Elevators	8/28/2015	In Progress
PAL Environmental	1/18/2015	In Progress
PGS Millwork	7/1/2017	In Progress
Platinum Terrazzo, Inc.	9/3/2016	In Progress
RCC Concrete Corp	9/2/2014	In Progress
Re:Source New Jersey	8/28/2016	In Progress
Sirina Fire Protection Corp	8/19/2014	In Progress
Trystate Burns Mechanical	6/2/2015	In Progress
United Drilling	4/3/2014	In Progress
Westchester Metal Works	7/25/2014	In Progress
Woodworks Construction	5/19/2015	In Progress

GC/CM:	Lend Lease
Date Range:	7/1/2019 - 9/30/2019
As of:	12/5/2019

Lenfest SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Headcount										
		M		W		L		MW	ML	WL	MWL	Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total			
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	Hrs	% ¹	Hrs	% ¹	#	
Tier II	3L & Company Inc Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	ASR Electric Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Champion Metal Glass & Glazing, Snorkel, Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Cives Structural Metals	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Commodore Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Creative Construction Services Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Eagle Scaffolding Scaffolding, Waterproofing & Roofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Fine Painting & Decorating Company Inc Painting & Instrumentation	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Giachetti Plumbing & Heating Corp. Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	LVC Interiors Inc Window Treatment / Blinds	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Metropolitan Enterprises Hoist/Bridges/Scaffold	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Nets That Work Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Otis Elevators Elevators	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	PAL Environmental Spray Fireproofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	PGS Millwork Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Platinum Terrazzo, Inc. Fluid-Applied Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	RCC Concrete Corp Above Grade Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Re:Source New Jersey Resilient Flooring & Base	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Sirina Fire Protection Corp Fire Protection Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Trystate Burns Mechanical HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	United Drilling Drilling	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Westchester Metal Works Metal Stairs	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Woodworks Construction Drywall	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Total Hours		0		0		0		0		0		0		0		0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

University Forum

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University	Project: University Forum
Address: 410 West 118th Street, NY, NY 10027	Telephone:
As of Date: 9/30/2019	Project Start: 12/1/2015 Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner		\$ 1,112,150	\$ 1,112,150

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
A Tech Electric Enterprise Inc	M-ESD	No	Electric	Yes	\$ -	\$ 10,110	\$ 10,110
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 19,204	\$ 19,204
NON:							
275 Technology Solutions dba Safeway Fire & Protection Company	NON	No	Safeway Fire - Monitoring	Yes	\$ -	\$ 1,295	\$ 1,295
Barbizon Elec Co Inc	NON	No	Service	Yes	\$ -	\$ 7,875	\$ 7,875
Empire Off Inc	NON	No	Furniture	Yes	\$ -	\$ 912,358	\$ 912,358
Envirobusiness Inc	NON	No	Commissioning	Yes	\$ -	\$ 26,846	\$ 26,846
Live Wire Electric 1 LLC	NON	No	Electrical	Yes	\$ -	\$ 6,466	\$ 6,466
Municipal Testing Laboratory	NON	No	Material Testing	Yes	\$ -	\$ 71,745	\$ 71,745
Siemens Industry Inc	NON	No	HVAC	Yes	\$ -	\$ 3,320	\$ 3,320
Vidaris Inc	NON	No	Exterior / Roofing	Yes	\$ -	\$ 52,931	\$ 52,931

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Direct Spend Grand Total	\$ -	\$ 1,112,150	\$ 1,112,150
	MWL Direct Spend Total	\$ -	\$ 29,314	\$ 29,314
	Non-MWL Direct Spend Total	\$ -	\$ 1,082,836	\$ 1,082,836
	MWL % of Total	0%	3%	3%

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University Project: University Forum
 Address: 410 West 118th Street, NY, NY 10027 Telephone:
 As of Date: 9/30/2019 Project Start: 12/1/2015 Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 83,006,337

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Skanska	NON	No	Construction Management	Yes	\$ 69,564,624	\$ 83,006,337	\$ 83,006,337

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ 69,564,624	\$ 83,006,337	\$ 83,006,337
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ 69,564,624	\$ 83,006,337	\$ 83,006,337
MWL % of Total	0%	0%	0%

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University	Project: University Forum
Address: 410 West 118th Street, NY, NY 10027	Telephone:
As of Date: 9/30/2019	Project Start: 12/1/2015 Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner		\$ 1,333,419	\$ 1,323,633

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction Management	Yes	\$ -	\$ 1,323,633	\$ 1,323,633
Direct Spend Grand Total					\$ -	\$ 1,323,633	\$ 1,323,633
MWL Direct Spend Total					\$ -	\$ -	\$ -
Non-MWL Direct Spend Total					\$ -	\$ 1,323,633	\$ 1,323,633
MWL % of Total					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Skanska	Project:	University Forum
Trade:	Construction Management	Contract:	Trades
Address:	659 West 131st Street, New York, NY 10027	Telephone:	347-918-7871
As of Date:	9/30/2019	Project Start:	12/1/2015
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Skanska	NON	No	Construction Management	\$ 69,564,624	\$ 83,006,337	\$ 83,006,337

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
A Tech Electric Enterprise Inc	M-ESD	No	Electric	Yes	\$ 7,109,178	\$ 8,564,523	\$ 8,524,775
A Tech Electric Enterprise Inc	M-ESD	No	Electric	Yes	\$ 4,144,000	\$ 4,228,167	\$ 4,221,927
Ashlar Construction LLC	M-ESD	No	Masonry	Yes	\$ 1,200,000	\$ 1,152,376	\$ 1,152,376
Garcia Marble & Tile	M-ESD	No	Tiling	Yes	\$ 310,000	\$ 329,549	\$ 329,549
Giachetti Plumbing & Heating	L	No	Plumbing	Yes	\$ 1,162,300	\$ 1,280,551	\$ 1,280,551
Turtle & Hughes	W-ESD	No	Electrical Equipment	Yes	\$ 249,460	\$ 262,710	\$ 262,710
Crown Sign Systems Inc	W-ESD	No	Signage	Yes	\$ 144,643	\$ 206,910	\$ 206,910
Locker Lady	W-ESD	No	Toilet Accessories	Yes	\$ 48,810	\$ 49,418	\$ 49,418
NON:							
ARI Products Inc	NON	No	Access Flooring	Yes	\$ 174,000	\$ 198,282	\$ 198,282
Bamco Inc	NON	No	Metal Panels	Yes	\$ 470,000	\$ 745,557	\$ 511,902
Barrett Inc	NON	No	Roofing	Yes	\$ 1,200,000	\$ 1,355,000	\$ 1,355,000
Champion Metal & Glass Inc	NON	No	Interior Glass	Yes	\$ 845,000	\$ 869,939	\$ 869,939
Cord Contracting	NON	No	Millwork	Yes	\$ 5,000,000	\$ 6,395,320	\$ 6,336,991
Current Fire Protection	NON	No	Fire Protection	Yes	\$ 565,000	\$ 647,500	\$ 647,500
Daniel Teutul DBA Orange County Iron Works	NON	No	Structural Steel	Yes	\$ 4,497,000	\$ 6,810,745	\$ 6,810,745
Decorating with Fabric	NON	No	Window Treatment	Yes	\$ 237,500	\$ 258,975	\$ 258,975
Delphi Plumbing	NON	No	Plumbing	Yes	\$ 8,000	\$ 11,328	\$ 11,328
Fromkin Brothers	NON	No	Painting	Yes	\$ 280,000	\$ 598,187	\$ 596,187
Fromkin Brothers	NON	No	Polished Concrete	Yes	\$ 365,000	\$ 325,000	\$ 269,935
Gil Bar Industries	NON	No	HVAC Equipment	Yes	\$ 327,000	\$ 321,762	\$ 303,774
Holden & Flynn Universal	NON	No	Millwork	Yes	\$ 298,000	\$ 506,232	\$ 506,232
Island Diversified	NON	No	Spray on Thermal & Fire Proof	Yes	\$ 387,000	\$ 496,042	\$ 496,042
Jezet Seating	NON	No	Auditorium	Yes	\$ 250,000	\$ 257,172	\$ 257,172
Long Island Fireproof Door	NON	No	Doors, Frames & Hardware	Yes	\$ 161,000	\$ 219,132	\$ 219,132
Nouveau Elevator Industries Inc	NON	No	Elevators	Yes	\$ 1,869,000	\$ 2,014,654	\$ 1,797,654
Pyramid Floor Covering Inc	NON	No	Flooring	Yes	\$ 310,000	\$ 362,345	\$ 318,286
Ruttura & Sons Co Inc	NON	No	Excavation/Foundation	Yes	\$ 9,542,100	\$ 10,873,323	\$ 10,873,323
Ruttura & Sons Co Inc	NON	No	Elevated Slabs on Deck	Yes	\$ 1,038,000	\$ 1,235,260	\$ 1,235,260
Transcontinental Steel	NON	No	Misc Metals	Yes	\$ 1,129,413	\$ 1,569,615	\$ 1,569,615
United Air Conditioning	NON	No	HVAC	Yes	\$ 6,697,000	\$ 7,589,761	\$ 7,589,761
Centron Enterprises	NON	No	Epoxy Flooring	Yes	\$ 17,920	\$ 17,920	\$ 16,128
Haywood-Berk Floor	NON	No	Wood Flooring	Yes	\$ 310,000	\$ 267,882	\$ 267,882
Modulo 3 Corporation DBA Unifor	NON	No	Interior Glass Partitions	Yes	\$ 655,000	\$ 746,292	\$ 645,110
McKeon Door East	NON	No	Overhead Doors	Yes	\$ 230,000	\$ 220,000	\$ 220,000
Clean Tech	NON	No	Final Cleaning	Yes	\$ 129,350	\$ 139,676	\$ 139,676
Singer Equipment Company Inc	NON	No	Food Service Equipment	Yes	\$ 80,198	\$ 122,089	\$ 122,089
Steven Dubner Landscaping Inc	NON	No	Landscaping	Yes	\$ 389,500	\$ 419,957	\$ 392,861
			Tier II Grand Total		\$ 51,830,372	\$ 61,669,151	\$ 60,864,997
			MWL Tier II Total		\$ 14,368,391	\$ 16,074,204	\$ 16,028,216
			Non-MWL Tier II Total		\$ 37,461,981	\$ 45,594,947	\$ 44,836,781
			MWL % of Tier II		21%	19%	19%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Skanska	Project:	University Forum
Trade:	Construction Management	Contract:	General Conditions
Address:	659 West 131st Street, New York, NY 10027	Telephone:	347-918-7871
As of Date:	9/30/2019	Project Start:	12/1/2015
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Skanska	NON	No	Construction Management	\$ 69,564,624	\$ 83,006,337	\$ 83,006,337

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Velez Organization	M-ESD	No	Construction Management	Yes	\$ -	\$ 497,823	\$ 479,183
The Olympic Glove & Safety Co Inc	W-ESD	No	Vendor	Yes	\$ -	\$ 2,684	\$ 2,684
Deb Romain	MW-ESD	No	Vendor	Yes	\$ -	\$ 7,044	\$ 7,044
Carter, Milchman & Frank	W-ESD	No	Vendor	Yes	\$ -	\$ 28,165	\$ 28,165
Pestrol Inc	MWL-ESD	No	Exterminator	Yes	\$ -	\$ 11,085	\$ 11,085
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 418,739	\$ 418,739
Basu Technology Inc	M-ESD	No	Scheduling	Yes	\$ -	\$ 13,050	\$ 13,050
JT Hicks Associates	M-ESD	No	Construction and Civil Engineering	Yes	\$ -	\$ 337,003	\$ 337,003
Tier II Grand Total					\$ -	\$ 1,315,593	\$ 1,296,953
MWL Tier II Total					\$ -	\$ 1,315,593	\$ 1,296,953
Non-MWL Tier II Total					\$ -	\$ -	\$ -
MWL % of Tier I					0%	2%	2%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name: Lend Lease	Project: University Forum
Trade: Construction Management	Contract:
Address: 622 West 132nd, 2nd fl, New York, NY 10027	Telephone: 347-918-7871
As of Date: 9/30/2019	Project Start: 12/1/2015 Project End: In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ -	\$ 1,333,419	\$ 1,323,633

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
MFM Contracting Corp	L	No	Utilities	Yes	\$ 1,277,929	\$ 1,307,930	\$ 1,307,930
MFM Contracting Corp	L	No	Electrical	Yes	\$ -	\$ 25,489	\$ 25,489
Tier II Grand Total					\$ 1,277,929	\$ 1,333,419	\$ 1,333,419
MWL Tier II Total					\$ 1,277,929	\$ 1,333,419	\$ 1,333,419
Non-MWL Tier II Total					\$ -	\$ -	\$ -
MWL % of Tier I					0%	100%	101%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Skanska	Project:	University Forum
Company Name:	Orange County Iron Works	Contract:	
Trade:	Structural Steel	Telephone:	845-769-3000
Address:	36 Maybrook Road, Montgomery, NY 12549	Project Start:	12/1/2015
As of Date:	9/30/2019	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Orange County Iron Works	NON	No	Structural Steel	\$ 4,497,000	\$ 6,810,745	\$ 6,810,745

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Interstate Steel Sales Inc	W-ESD	No	Steel Supplier	Yes	\$ 161,000	\$ 230,000	\$ 207,557
Speedway Transportation Inc	M-ESD	No	Trucking	Yes	\$ 78,000	\$ 110,000	\$ 101,200
The Steel Supply Co Inc	W-ESD	No	Steel Supplier	Yes	\$ 10,000	\$ 30,000	\$ 27,657
Fine Painting & Decorating Company Inc	M-ESD	No	Intumescent Painting	Yes	\$ 550,000	\$ 569,413	\$ 569,413
NON:							
Gabriel Steel Erectors Inc	NON	No	Structural Steel Erection	Yes	\$ 907,000	\$ 3,003,341	\$ 2,918,313
Contractors Line & Grade So LLC	NON	No	Surveying	Yes	\$ 30,000	\$ 60,000	\$ 53,042
Tier III Grand Total					\$ 1,736,000	\$ 4,002,754	\$ 3,877,182
MWL Tier III Total					\$ 799,000	\$ 939,413	\$ 905,827
Non-MWL Tier III Total					\$ 937,000	\$ 3,063,341	\$ 2,971,355
MWL % of Tier III					18%	14%	13%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Skanska	Project:	University Forum
Company Name:	United Air Conditioning	Contract:	
Trade:	HVAC	Telephone:	718-893-6700
Address:	27-20 Skillman Ave. Long Island City, NY 11101	Project Start:	12/1/2015
As of Date:	9/30/2019	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
United Air Conditioning	NON	No	HVAC	\$ 6,697,000	\$ 7,589,761	\$ 7,589,761

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Center Sheet Metal	W-ESD	No	Sheetmetal	Yes	\$ 1,736,000	\$ 1,736,000	\$ 1,736,000
Tier III Grand Total					\$ 1,736,000	\$ 1,736,000	\$ 1,736,000
MWL Tier III Total					\$ 1,736,000	\$ 1,736,000	\$ 1,736,000
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					26%	23%	23%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Skanska	
Company Name:	Transcontinental Steel	Project: University Forum
Trade:	Misc Metals	Contract:
Address:	27-20 Skillman Ave. Long Island City, NY 11101	Telephone: 718-893-6700
As of Date:	9/30/2019	Project Start: 12/1/2015 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Transcontinental Steel	NON	No	Misc Metals	\$ 1,129,413	\$ 1,569,615	\$ 1,569,615

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Anvil Iron Works	M-ESD	No	Ironwork	Yes	\$ 230,000	\$ 642,237	\$ 642,237
					Tier III Grand Total	\$ 230,000	\$ 642,237
					MWL Tier III Total	\$ 230,000	\$ 642,237
					Non-MWL Tier III Total	\$ -	\$ -
					MWL % of Tier II	20%	41%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Skanska	Project:	University Forum
Company Name:	Cord Contracting	Contract:	
Trade:	Millwork	Telephone:	516-626-8800
Address:	80 Crossways Park Drive, Ste. 300, Woodbury, NY 11797	Project Start:	12/1/2015
As of Date:	9/30/2019	Project End:	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cord Contracting	NON	No	Millwork	\$ 5,000,000	\$ 6,395,320	\$ 6,336,991

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Central Lathing	W	No	Lather	Yes	\$ 75,788	\$ 84,898	\$ 84,898
Eco Specialties	M-ESD	No	Accoustical Wall Panels	Yes	\$ 41,370	\$ 23,661	\$ 23,661
Hailey Insulation Corp	W-ESD	No	Firestopping	Yes	\$ 52,435	\$ 71,857	\$ 71,857
Linda Lee Construction	W	No	Taper	Yes	\$ 181,311	\$ 162,781	\$ 162,781
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Materials	Yes	\$ -	\$ 192,919	\$ 192,919
City Lumber	W	No	Materials	Yes	\$ -	\$ 28,899	\$ 28,899
Tier III Grand Total					\$ 350,904	\$ 565,015	\$ 565,015
MWL Tier III Total					\$ 350,904	\$ 565,015	\$ 565,015
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					7%	9%	9%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2019

GC/CM:	Skanska
Date Range:	8/1/2008 - 9/30/2019
As of :	12/5/2019

University Forum SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	Workforce Participation										Headcount																			
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total					
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#	% ¹	#	% ¹
Tier II	A Tech Electric Enterprises Inc Main Switch Electrical	34,252	81%	0	0%	0	0%	1,336	3%	0	0%	0	0%	0	0%	0	0%	35,588	84%	6,933	16%	42,521		39	72%	15	28%	54			
	ARI Products Access Flooring	363	64%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	363	64%	202	36%	565		5	83%	1	17%	6			
	Ashlar Construction LLC Masonry	5,685	50%	7	0%	8	0%	0	0%	1,225	11%	0	0%	0	0%	0	0%	6,924	61%	4,465	39%	11,389		32	68%	15	32%	47			
	Barrett Roofing	3,093	74%	0	0%	0	0%	0	0%	8	0%	0	0%	0	0%	0	0%	3,101	74%	1,079	26%	4,180		40	77%	12	23%	52			
	Cord Contracting Co Inc Millwork	4,971	31%	0	0%	0	0%	0	0%	622	4%	0	0%	310	2%	0	0%	5,903	37%	10,250	63%	16,152		17	26%	49	74%	66			
	Crown Sign Systems Signage	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	8	100%	8		0	0%	1	100%	1			
	Current Fire Protection Inc Fire Protection	1,471	42%	0	0%	0	0%	0	0%	42	1%	0	0%	0	0%	0	0%	1,513	43%	1,967	57%	3,480		8	53%	7	47%	15			
	Eddington Security Inc Security	13,916	78%	0	0%	0	0%	0	0%	3,940	22%	0	0%	0	0%	0	0%	17,856	100%	0	0%	17,856		36	100%	0	0%	36			
	Fromkin Brothers Painting	1,678	42%	0	0%	113	3%	0	0%	16	0%	0	0%	0	0%	0	0%	1,807	45%	2,169	55%	3,976		16	67%	8	33%	24			
	Garcia Marble & Tile Tiling	1,628	96%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,628	96%	70	4%	1,698		9	90%	1	10%	10			
	Giachetti Plumbing & Heating Corp Plumbing	1,793	24%	0	0%	0	0%	116	2%	0	0%	0	0%	0	0%	0	0%	1,909	25%	5,593	75%	7,502		4	10%	37	90%	41			
	McKeon Door East Overhead Doors	240	67%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	240	67%	120	33%	360		6	86%	1	14%	7			
	Orange County Ironworks, LLC Structural Steel	7,541	46%	0	0%	0	0%	183	1%	0	0%	0	0%	0	0%	0	0%	7,724	47%	8,569	53%	16,293		32	38%	53	62%	85			
	Pyramid Floor Covering Flooring	175	65%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	175	65%	96	35%	271		2	29%	5	71%	7			
	Ruttura & Sons Excavation/Foundation	19,645	55%	163	0%	0	0%	0	0%	304	1%	0	0%	0	0%	0	0%	20,112	56%	15,529	44%	35,640		115	45%	138	55%	253			
	Transcontinental Contracting Inc Misc Metals	3,763	86%	0	0%	0	0%	0	0%	113	3%	0	0%	0	0%	0	0%	3,876	88%	515	12%	4,391		24	86%	4	14%	28			
	United Air Conditioning Corp HVAC	5,544	55%	0	0%	0	0%	0	0%	171	2%	0	0%	0	0%	0	0%	5,715	57%	4,361	43%	10,076		12	57%	9	43%	21			
Total Hours		105,756		170		121		1,635		6,441		0		310				114,431		61,925		176,355		397		356		753			
Overall % of Total		60%		0%		0%		1%		4%		0%		0%				65%		35%		100%		53%		47%		100%			

* Denotes active contractors

1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
A Tech Electric Enterprises Inc	11/23/2016	12/31/2018
ARI Products	4/16/2018	12/31/2018
Ashlar Construction LLC	5/23/2017	12/31/2018
Barrett	1/8/2017	12/31/2018
Cord Contracting Co Inc	7/2/2017	12/31/2018
Crown Sign Systems	6/30/2018	12/31/2018
Current Fire Protection Inc	10/3/2017	12/31/2018
Eddington Security Inc	8/17/2016	12/31/2018
Fromkin Brothers	11/6/2017	12/31/2018
Garcia Marble & Tile	3/18/2018	12/31/2018
Giachetti Plumbing & Heating Corp	11/22/2016	12/31/2018
McKeon Door East	5/11/2018	12/31/2018
Orange County Ironworks, LLC	1/6/2017	12/31/2018
Pyramid Floor Covering	8/7/2018	12/31/2018
Ruttura & Sons	1/4/2016	12/31/2018
Transcontinental Contracting Inc	5/21/2017	12/31/2018
United Air Conditioning Corp	8/22/2017	12/31/2018

GC/CM:	Skanska
Date Range:	7/1/2019 - 9/30/2019
As of :	12/5/2019

University Forum SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount				
		M		W		L		MW		ML		WL		MWL		Total MWL	Non-MWL	Total Hours	Total MWL		Non-MWL		Total
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#
Tier II	A Tech Electric Enterprises Inc Main Switch Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	ARI Products Access Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Ashlar Construction LLC Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Barrett Roofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Cord Contracting Co Inc Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Crown Sign Systems Signage	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Current Fire Protection Inc Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Eddington Security Inc Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Fromkin Brothers Painting	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Garcia Marble & Tile Tiling	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Giachetti Plumbing & Heating Corp Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	McKeon Door East Overhead Doors	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Orange County Ironworks, LLC Structural Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Pyramid Floor Covering Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Ruttura & Sons Excavation/Foundation	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Transcontinental Contracting Inc Misc Metals	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	United Air Conditioning Corp HVAC	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Total Hours		0		0		0		0		0		0		0		0		0	0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Phase 2 Below Grade

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	Phase 2 Below Grade
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	9/30/2019	Project Start:	10/1/2016
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 189,000

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Black Widow Termite & Pest Control Corp	W-ESD	No	Pest Control	Yes	\$ -	\$ 337	\$ 337
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 3,117	\$ 3,117
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 4,034	\$ 4,034
King Rose of NY Inc	L	No	General Contractor	Yes	\$ -	\$ 51,306	\$ 51,306
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 5,621	\$ 5,621
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 100,003	\$ 100,003
The Sign Works Inc	W	No	Signage	Yes	\$ -	\$ 488	\$ 488
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$ -	\$ 1,731	\$ 1,731
M & J Mechanical Corp	W-ESD	No	Air Conditioning	Yes	\$ -	\$ 3,637	\$ 3,637
NON:							
Access Control Technologies Inc	NON	No	Security Systems	Yes	\$ -	\$ 185	\$ 185
Action Carting Environmental Serv	NON	No	Waste Management	Yes	\$ -	\$ 518	\$ 518
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	\$ -	\$ 304	\$ 304
StarCom Communications Service	NON	No	Telecommunication	Yes	\$ -	\$ 17,719	\$ 17,719

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ -	\$ 189,000	\$ 189,000
MWL Direct Spend Total	\$ -	\$ 170,274	\$ 170,274
Non-MWL Direct Spend Total	\$ -	\$ 18,726	\$ 18,726
MWL % of Total	0%	90%	90%

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	Project:	Phase 2 Below Grade
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	9/30/2019	Project Start:	10/1/2016
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 182,525,994

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction Management	Yes	\$ -	\$ 182,525,994	\$ 182,525,994

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ -	\$ 182,525,994	\$ 182,525,994
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ -	\$ 182,525,994	\$ 182,525,994
MWL % of Total	0%	0%	0%

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Phase 2 Below Grade
Company Name:	Civetta Cousins	Contract:	
Trade:	Foundation	Telephone:	718-991-5100
Address:	1100 East 156th Street Bronx, NY 10474	Project Start:	10/1/2016
As of Date:	9/30/2019	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Civetta Cousins	L	No	Foundation	\$ 77,243,978	\$ 77,243,978	\$ 75,962,773

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
CFS Steel Co	L	No	Reinforcing Steel Supplier	Yes	\$ 2,500,000	\$ 2,500,000	\$ 2,439,148
J&E Industries LLC	W-ESD	No	Reinforcing Steel Installation	Yes	\$ 5,750,000	\$ 5,750,000	\$ 5,063,488
NON:							
Moretrench / Hayward Baker Inc	NON	Yes	Installation of Piles and Anchors	Yes	\$ 24,000,000	\$ 24,000,000	\$ 23,072,500
JA Lee Electrical Services	NON	No	Electrical Contractor	Yes	\$ 652,000	\$ 745,817	\$ 588,999
Melric Systems Corp	NON	No	Waterproofing	Yes	\$ 3,300,000	\$ 3,454,063	\$ 1,616,887

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 36,202,000	\$ 36,449,880	\$ 32,781,022
MWL Tier III Total	\$ 8,250,000	\$ 8,250,000	\$ 7,502,636
Non-MWL Tier III Total	\$ 27,952,000	\$ 28,199,880	\$ 25,278,386
MWL % of Tier II	11%	11%	10%

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	Par Environmental Corp	Project:	Phase 2 Below Grade
Trade:	Protection	Contract:	
Address:	313 Spook Rock Road, Suffern, New York 10901	Telephone:	854-369-7500
As of Date:	9/30/2019	Project Start:	10/1/2016
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	Protection	\$ 434,927	\$ 434,927	\$ 425,000

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Commodore Construction Corporation	NON	Yes	Concrete Masonry Fireproofing	Yes	\$ 33,672	\$ 33,672	\$ 33,672
Tier III Grand Total					\$ 33,672	\$ 33,672	\$ 33,672
MWL Tier III Total					\$ -	\$ -	\$ -
Non-MWL Tier III Total					\$ 33,672	\$ 33,672	\$ 33,672
MWL % of Tier II					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		Project:	Phase 2 Below Grade
Company Name:	Roger & Sons Concrete Inc		Contract:	
Trade:	Concrete		Telephone:	845-227-6033
Address:	1474 RT. 55 LAGRANGEVILLE, NY 12540		Project Start:	10/1/2016
As of Date:	9/30/2019		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Roger & Sons Concrete Inc	M	No	Concrete	\$ 9,295,490	\$ 9,295,490	\$ 9,091,573

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Tonage Inc	M-ESD	No	Reinforcing Supply	Yes	\$ 2,606,273	\$ 2,699,773	\$ 2,699,773
Our Rental Pumps	W-ESD	No	Concrete Pumping	Yes	\$ 75,770	\$ 75,770	\$ 6,668
Precision Concrete	M-ESD	No	Concrete Pumping	Yes	\$ 75,770	\$ 75,770	\$ 58,079
Tier III Grand Total					\$ 2,757,813	\$ 2,851,313	\$ 2,764,520
MWL Tier III Total					\$ 2,757,813	\$ 2,851,313	\$ 2,764,520
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					30%	31%	30%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2019

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 9/30/2019
As of :	12/5/2019

Phase 2 Below Grade SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total Hours			Headcount						
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	Total MWL	Non-MWL	Total				
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	5,945	46%	2,421	19%	8	0%	0	0%	0	0%	0	0%	0	0%	8,374	65%	4,605	35%	12,979	13	68%	6	32%	19
Tier II	ASR Electrical Contracting Inc Electrical	545	12%	0	0%	0	0%	48	1%	0	0%	0	0%	0	0%	593	13%	3,877	87%	4,469	5	19%	22	81%	27
	Cives Steel Structural Steel	7,133	15%	0	0%	0	0%	8	0%	165	0%	0	0%	0	0%	7,306	16%	39,170	84%	46,476	31	24%	98	76%	129
	Civetta Cousins JV Street Structures	107,142	36%	2,192	1%	368	0%	2,568	1%	4,006	1%	0	0%	0	0%	116,276	39%	183,177	61%	299,453	236	38%	382	62%	618
	J D'Annunzio & Sons Utility	3,362	27%	37	0%	0	0%	9	0%	8	0%	0	0%	0	0%	3,416	28%	8,972	72%	12,388	93	57%	69	43%	162
	Par Environmental Corporation Protection	2,283	55%	0	0%	0	0%	16	0%	0	0%	0	0%	0	0%	2,299	55%	1,875	45%	4,174	19	54%	16	46%	35
	Roger & Sons Concrete	17,957	38%	47	0%	0	0%	192	0%	287	1%	0	0%	68	0%	18,551	39%	28,824	61%	47,375	135	43%	180	57%	315
Total Hours		144,367		4,697		376		2,841		4,466		0		68		156,814		270,499		427,313	532		773		1,305
Overall % of Total		34%		1%		0%		1%		1%		0%		0%		37%		63%		100%	41%		59%		100%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
ASR Electrical Contracting Inc	12/6/2017	In Progress
Cives Steel	10/8/2016	In Progress
Civetta Cousins JV	10/8/2016	In Progress
J D'Annunzio & Sons	12/29/2018	In Progress
Par Environmental Corporation	5/7/2017	In Progress
Roger & Sons	2/27/2018	In Progress

GC/CM:	Lend Lease
Date Range:	7/1/2019 - 9/30/2019
As of :	12/5/2019

**Phase 2 Below Grade
SCHEDULE OF WORKFORCE PARTICIPATION**

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL			Headcount						
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#		
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	560	41%	64	5%	0	0%	0	0%	0	0%	0	0%	0	0%	624	46%	741	54%	1,365	6	86%	1	14%	7
Tier II	ASR Electrical Contracting Inc Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Cives Steel Structural Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Civetta Cousins JV Street Structures	78	30%	0	0%	0	0%	0	0%	28	11%	0	0%	0	0%	106	41%	153	59%	259	6	30%	14	70%	20
	J D'Annunzio & Sons Utility	2,015	23%	37	0%	0	0%	9	0%	0	0%	0	0%	0	0%	2,061	23%	6,797	77%	8,858	75	59%	53	41%	128
	Par Environmental Corporation Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Roger & Sons Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Total Hours		2,653		101		0		9		28		0		0		2,791		7,691		10,482	87		68		155
Overall % of Total		25%		1%		0%		0%		0%		0%		0%		27%		73%		100%	56%		44%		100%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Columbia Business School

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University	Project: Columbia Business School Above Grade
Address: 410 West 118th Street, NY, NY 10027	Telephone:
As of Date: 9/30/2019	Project Start: 1/1/2018 Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ -	\$ 191,569	\$ 191,569

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 2,765	\$ 2,765
Green Girl Printing and Messenger Inc	W	No	Signs	Yes	\$ -	\$ 12,215	\$ 12,215
King Rose of NY Inc	L	No	General Contractor	Yes	\$ -	\$ 663	\$ 663
Mamais Contracting Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 11,020	\$ 11,020
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 56,688	\$ 56,688
NON:							
Construction Documentation of NYC LLC	NON	No	AV/Cable/Telecom	Yes	\$ -	\$ 108,218	\$ 108,218
Direct Spend Grand Total					\$ -	\$ 191,569	\$ 191,569
MWL Direct Spend Total					\$ -	\$ 83,351	\$ 83,351
Non-MWL Direct Spend Total					\$ -	\$ 108,218	\$ 108,218
MWL % of Total					0%	44%	44%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	Columbia Business School Above Grade
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	9/30/2019	Project Start:	1/1/2018
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ -	\$ 81,782,549	\$ 81,782,549

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Turner Construction Company	NON	No	Construction Management	Yes	\$ -	\$ 81,782,549	\$ 81,782,549
Direct Spend Grand Total					\$ -	\$ 81,782,549	\$ 81,782,549
MWL Direct Spend Total					\$ -	\$ -	\$ -
Non-MWL Direct Spend Total					\$ -	\$ 81,782,549	\$ 81,782,549
MWL % of Total					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Trade:	Construction Management	Contract:	
Address:	375 Hudson Street, 6th Floor, New York, NY 10014	Telephone:	(212) 229-6000
As of Date:	9/30/2019	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Turner Construction Company	NON	No	Construction Management	\$ -	\$ 81,782,549	\$ 81,782,549

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
433 Hardware Supplies Inc	L	No	Office Supplies	Yes	\$ -	\$ 34	\$ 34
Dial Locksmith	L	No	Office Supplies	Yes	\$ -	\$ -	\$ 911
Fairway Market	L	No	Miscellaneous Expenses	Yes	\$ -	\$ -	\$ 2,564
Sugar Hill Creamery	L	No	Miscellaneous Expenses	Yes	\$ -	\$ 135	\$ 135
Golden Deli	L	No	Miscellaneous Expenses	Yes	\$ -	\$ 33	\$ 33
A & H Co	MW-ESD	No	Office Supplies	Yes	\$ -	\$ 30,284	\$ 31,945
Venus Fire Protection	MW	No	Safety Supplies	Yes	\$ -	\$ 54,473	\$ 7,905
Infinite Consulting	M-ESD	No	Site Safety	Yes	\$ 196,280	\$ 196,280	\$ 70,538
First Women's Fire Systems	W-ESD	No	Fire Protection	Yes	\$ 3,961,400	\$ 3,961,400	\$ 792,068
Curtis Partition	M	No	Drywall	Yes	\$ 10,712,400	\$ 10,712,400	\$ 1,761,034
Roger & Sons Concrete Inc	M	No	Concrete	Yes	\$ 10,887,633	\$ 11,383,155	\$ 8,337,619
Allran Electric	M-ESD	No	Fire Alarm	Yes	\$ 7,882,146	\$ 7,882,146	\$ 704,587
PIP Installers	M-ESD	No	Perimeter Fence	Yes	\$ 1,450,000	\$ 1,450,000	\$ 156,391
Pestrol	MW-ESD	No	Pest Control	Yes	\$ 49,952	\$ 49,952	\$ 5,960
Johnson Security Bureau	M-ESD	No	Site Security	Yes	\$ 568,038	\$ 568,038	\$ 384,617
NON:							
Cives Corp	NON	No	Structural Steel	Yes	\$ 34,842,383	\$ 38,732,791	\$ 38,414,073
Island International Enterprises	NON	No	Spray Fireproofing	Yes	\$ 1,361,500	\$ 1,361,500	\$ 769,733
United Structural Works, Inc	NON	No	Misc. Metals	Yes	\$ 3,380,000	\$ 3,380,000	\$ 1,883,928
Wolkow Braker	NON	No	Roofing & Waterproofing	Yes	\$ 3,107,892	\$ 3,107,892	\$ 108,759
BAMCO Inc.	NON	No	Metal Wall Panels	Yes	\$ 4,895,000	\$ 4,895,000	\$ 911,064
DFB Sales	NON	No	Window Shades	Yes	\$ 1,610,000	\$ 1,610,000	\$ 65,000
Global BMU, LLC	NON	No	Façade Maintenance	Yes	\$ 1,787,170	\$ 1,787,170	\$ 842,885
Transel Elevator	NON	No	Elevators	Yes	\$ 8,558,816	\$ 8,558,816	\$ 1,235,818
Almar Plumbing	NON	No	Above Grade Plumbing	Yes	\$ 8,619,000	\$ 8,536,000	\$ 1,191,422
Jacobson & Company	NON	No	Drywall	Yes	\$ 11,000,000	\$ 11,000,000	\$ 292,769
Turner Logistics LLC	NON	No	Pre-Purchase CRAC Units	Yes	\$ 308,675	\$ 308,675	\$ 41,671
Turner Logistics LLC	NON	No	Pre-Purchase Indoor AHUs	Yes	\$ 634,418	\$ 634,418	\$ 474,885
Turner Logistics LLC	NON	No	Pre-Purchase Outdoor AHUs-DOAs/RTUs	Yes	\$ 4,213,575	\$ 4,213,575	\$ 3,412,996
Turner Logistics LLC	NON	No	Pre-Purchase Chilled Beams	Yes	\$ 899,812	\$ 899,812	\$ 121,475
FW Sims	NON	No	HVAC AG Piping	Yes	\$ 37,300,000	\$ 37,300,000	\$ 5,389,611
Furniture Consultants (FCI)	NON	No	Glass - Aluminum Partitions	Yes	\$ 6,501,493	\$ 6,501,493	\$ 161,001
Heritage Mechanical	NON	No	HVAC Site 6B Airside	Yes	\$ 8,350,000	\$ 8,350,000	\$ 949,558
PJ Mechanical	NON	No	HVAC Site 7 Airside	Yes	\$ 11,500,000	\$ 11,500,000	\$ 2,570,681
Schneider Electric	NON	No	AG BMS Controls	Yes	\$ 4,655,000	\$ 4,792,665	\$ 508,882
Turner Logistics LLC	NON	No	Pre-Purchase Electrical Switchgear	Yes	\$ 2,413,235	\$ 2,552,235	\$ 1,901,219
Zwicker Electric	NON	No	AG Electrical	Yes	\$ 16,674,277	\$ 17,219,045	\$ 2,288,132
Safway Atlantic	NON	No	Hoist & Protection	Yes	\$ 3,010,000	\$ 3,010,000	\$ 807,060
Spectrum Painting	NON	No	Resinous Flooring	Yes	\$ 765,950	\$ 765,950	\$ 38,036
Concrete Industries	NON	No	Early Sitework	Yes	\$ 891,871	\$ 891,871	\$ 154,589
JEM Architectural	NON	No	Ornamental Metals	Yes	\$ 9,290,000	\$ 9,290,000	\$ 281,693
Champion Metal & Glass	NON	No	Ornamental Metals	Yes	\$ 3,961,299	\$ 4,153,299	\$ 344,275
Post Road	NON	No	Overhead Doors	Yes	\$ 650,000	\$ 1,055,000	\$ 805,664
Turner Logistics LLC	NON	No	ATS 1407	Yes	\$ 176,170	\$ 176,170	\$ 11,891
Turner Logistics LLC	NON	No	Light Fixtures	Yes	\$ 3,544,297	\$ 3,394,092	\$ 1,443,586
Tier II Grand Total					\$ 230,609,682	\$ 279,265,799	\$ 79,678,697
MWL Tier II Total					\$ 35,707,849	\$ 36,288,330	\$ 12,256,341
Non-MWL Tier II Total					\$ 194,901,833	\$ 242,977,469	\$ 67,422,356
MWL % of Tier II					0%	44%	15%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		Project: Columbia Business School Above Grade
Company Name:	Almar Plumbing & Heating Corp.	Contract:	
Trade:	Plumbing	Project Start: 1/1/2018	Project End: In Progress
Address:	50 Bethpage Road, Hicksville, NY 11801	Telephone: 516-740-5900	
As of Date:	9/30/2019		

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Almar Plumbing & Heating Corp.	NON	No	Plumbing	\$ 8,619,000	\$ 8,536,000	\$ 1,191,422

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NY Plumbing Wholesale & Supply	M-ESD	No	Supplies	Yes	\$ 600,000	\$ 600,000	\$ 223,310
NON:							
Tier III Grand Total					\$ 600,000	\$ 600,000	\$ 223,310
MWL Tier III Total					\$ 600,000	\$ 600,000	\$ 223,310
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					7%	7%	19%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Turner Construction Company	Project: Columbia Business School Above Grade
Company Name: Cives Corp	Contract:
Trade: Structural Steel	Telephone: 315-287-2200
Address: 8 Church Street, Gouverneur, NY 13642	Project Start: 1/1/2018
As of Date: 9/30/2019	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cives Corp	NON	No	Structural Steel	\$ 34,842,383	\$ 38,732,791	\$ 38,414,073

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Baco Enterprises Inc	L	No	Misc. Steel & Deck	Yes	\$ 600,000	\$ 1,542,590	\$ 1,542,590	
Commonwealth Metal Co	W-ESD	No	Metals Service Center	Yes	\$ 4,000,000	\$ 4,000,000	\$ 3,391,770	
Erection & Welding Contractors LLC	M-ESD	No	Galv'd Screen Wall Fabrication	Yes	\$ 500,000	\$ 500,000	\$ 116,850	
Ryan Biggs/ Clark Davis	W	No	Connectoin Design & Engineering	Yes	\$ 100,000	\$ 316,950	\$ 316,950	
NON:								
South Shore Construction Services	NON	No	Steel & Deck Erection	Yes	\$ 18,800,000	\$ 18,800,000	\$ 10,638,090	
Berlin Steel Construction Company	NON	No	Stair Supply & Erection	Yes	\$ 2,910,000	\$ 2,910,000	\$ 2,125,238	
					Tier III Grand Total	\$ 26,910,000	\$ 28,069,540	\$ 18,131,488
					MWL Tier III Total	\$ 5,200,000	\$ 6,359,540	\$ 5,368,160
					Non-MWL Tier III Total	\$ 21,710,000	\$ 21,710,000	\$ 12,763,328
					MWL % of Tier III	15%	16%	14%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company		Project: Columbia Business School Above Grade
Company Name: Jaconson and Company		Contract:
Trade: Carpentry		Address: 1079 East Grand Street, Elizabeth NJ 07207
Address: 1079 East Grand Street, Elizabeth NJ 07207		Telephone: (908) 355-5200
As of Date: 7/31/2019	Project Start: 1/1/2018	Project End: In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Jaconson and Company	NON	No	Carpentry	\$ 11,000,000	\$ 11,000,000	\$ 292,769

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
City Lumber	W	No	Potential Material Supplier	Yes	TBD	\$ 624	\$ 624

Tier III Grand Total	\$ -	\$ 624	\$ 624
MWL Tier III Total	\$ -	\$ 624	\$ 624
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier III	0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	
Company Name:	Island International Enterprises, LLC	Project: Columbia Business School Below Grade
Trade:	Spray Fireproofing	Contract:
Address:	1101 Scott Avenue, Calverton NY 11933	Telephone: 631-208-3500
As of Date:	9/30/2019	Project Start: 1/1/2018 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Island International Enterprises, LLC	NON	No	Spray Fireproofing	\$ 1,361,500	\$ 1,361,500	\$ 769,733

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Highway Safety Protection Corp	W-ESD	No	Supplies	Yes	\$ 21,000	\$ 21,000	\$ 8,448	
					Tier III Grand Total	\$ 21,000	\$ 21,000	\$ 8,448
					MWL Tier III Total	\$ 21,000	\$ 21,000	\$ 8,448
					Non-MWL Tier III Total	\$ -	\$ -	\$ -
					MWL % of Tier II	2%	2%	1%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company	Project: Columbia Business School Above Grade
Company Name: Post Road Iron Works	Contract:
Trade: Miscellaneous Metals	Telephone: 203-869-6322
Address: 345 West Putnam Ave. Greenwich CT 06830	
As of Date: 8/1/2019	Project Start: 1/1/2018 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Post Road Iron Works	NON	No	Miscellaneous Metals	\$ 650,000	\$ 1,055,000	\$ 805,664

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
KKG Construction Inc.	M	No	Misc Metals/ Installations	Yes	\$ 746,720	\$ 746,720	\$ 218,480
Tier III Grand Total					\$ 746,720	\$ 746,720	\$ 218,480
MWL Tier III Total					\$ 746,720	\$ 746,720	\$ 218,480
Non-MWL Tier III Total					-	-	-
MWL % of Tier III					115%	71%	27%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company
Company Name: Roger & Sons Concrete, Inc. **Project:** Columbia Business School Above Grade
Trade: Concrete **Contract:**
Address: 1474 Route 55, LaGrangeville, NY 12540 **Telephone:** 845-227-6033
As of Date: 9/30/2019 **Project Start:** 1/1/2018 **Project End:** In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Roger & Sons Concrete, Inc.	M	No	Concrete	\$ 10,887,633	\$ 11,383,155	\$ 8,337,619

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Tonage Inc	M-ESD	No	Rebar Installation	Yes	\$ 1,181,754	\$ 1,181,754	\$ 279,153
Precision Concrete	M-ESD	No	Concrete Pump Services	Yes	\$ 204,413	\$ 204,413	\$ 4,268
NON:							
Tier III Grand Total					\$ 1,386,167	\$ 1,386,167	\$ 283,421
MWL Tier III Total					\$ 1,386,167	\$ 1,386,167	\$ 283,421
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					13%	12%	3%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Schneider Electric	Contract:	
Trade:	Building Management System	Telephone:	609-865-1502
Address:	210 Meadowlands Parkway, Secaucus NJ 07094	Project Start:	1/1/2018
As of Date:	8/16/2019	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Schneider Electric	NON	No	Building Management System	\$ 4,655,000	\$ 47,792,665	\$ 508,882

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
EnTech Engineering	W	No	BIM Coordinator	Yes	\$ 15,000	\$ 15,000	\$ 14,000
NON:							

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Tier III Grand Total	\$ 15,000	\$ 15,000	\$ 14,000
	MWL Tier III Total	\$ 15,000	\$ 15,000	\$ 14,000
	Non-MWL Tier III Total	\$ -	\$ -	\$ -
	MWL % of Tier III	0%	0%	3%

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Zwicker Electric	Contract:	
Trade:	Electricians	Telephone:	212-477-8400
Address:	360 Park Ave South	Project Start:	1/1/2018
As of Date:	9/30/2019	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Zwicker Electric	NON	No	Electricians	\$ 16,674,277	\$ 17,219,045	\$ 2,288,132

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NB Electrical Enclosure Manufacturer	M	No	Fabricator	Yes	\$ 25,000	\$ 25,000	\$ 8,206
Benfield	L	No	Supplier	Yes	\$ 50,000	\$ 50,000	\$ 21,615
Cassone Leasing Inc	W-ESD	No	Supplier	Yes	\$ 500,000	\$ 500,000	\$ 15,276
Sunbelt Rentals	L	No	Supplier	Yes	\$ 30,000	\$ 30,000	\$ 3,920
Turtle and Hughes	W-ESD	No	Supplier	Yes	\$ 500,000	\$ 500,000	\$ 284,851
NON:							
Tier III Grand Total					\$ 1,105,000	\$ 1,105,000	\$ 333,868
MWL Tier III Total					\$ 1,105,000	\$ 1,105,000	\$ 333,868
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					7%	6%	15%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University **Project:** Columbia Business School Below Grade
Address: 410 West 118th Street, NY, NY 10027 **Telephone:**
As of Date: 9/30/2019 **Project Start:** 1/1/2018 **Project End:** In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ -	\$ 287,630	\$ 287,630

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Mamais Contracting Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 163,408	\$ 163,408
Green girl Printing and Messenger Inc.	W-ESD	No	Printing and Messenger	Yes	\$ -	\$ 198	\$ 198
Scrub clean Maintenance Corp.	MW-ESD	No	Cleaning	Yes	\$ -	\$ 3,857	\$ 3,857
King Rose of NY Inc.	L-ESD	No	General Contractor	Yes	\$ -	\$ 19,994	\$ 19,994
NON:							
Construction Documentation of NYC LLC	NON	No	AV/Cable/Telecom	Yes	\$ -	\$ 10,875	\$ 10,875
Dal Electrical Corp	NON	No	Electrical	Yes	\$ -	\$ 1,353	\$ 1,353
Darci Plumbing Co Inc.	NON	No	Plumbing	Yes	\$ -	\$ 87,945	\$ 87,945
Direct Spend Grand Total					\$ -	\$ 287,630	\$ 287,630
MWL Direct Spend Total					\$ -	\$ 187,457	\$ 187,457
Non-MWL Direct Spend Total					\$ -	\$ 100,173	\$ 100,173
MWL % of Total					0%	65%	65%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name: Columbia University **Project:** Columbia Business School Below Grade
Address: 410 West 118th Street, NY, NY 10027 **Telephone:**
As of Date: 9/30/2019 **Project Start:** 1/1/2018 **Project End:** In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ -	\$ 27,233,965	\$ 27,233,965

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Turner Construction Company	NON	No	Construction Management	Yes	\$ -	\$ 27,233,965	\$ 27,233,965
Direct Spend Grand Total					\$ -	\$ 27,233,965	\$ 27,233,965
MWL Direct Spend Total					\$ -	\$ -	\$ -
Non-MWL Direct Spend Total					\$ -	\$ 27,233,965	\$ 27,233,965
MWL % of Total					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Trade:	Construction Management	Contract:	
Address:	375 Hudson Street, 6th Floor, New York, NY 10014	Telephone:	(212) 229-6000
As of Date:	9/30/2019	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier I)							
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
Turner Construction Company	NON	No	Construction Management	\$ -	\$ 27,233,965	\$ 27,233,965	

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
433 Hardware Supplies Inc	L	No	Office Supplies	Yes	\$ -	\$ 17	\$ 17
Dial Locksmith	L	No		Yes	\$ -		\$ 334
Fairway Market	L	No	Miscellaneous Expenses	Yes	\$ -	\$ 930	\$ 941
Sugar Hill Creamery	L	No	Miscellaneous Expenses	Yes	\$ -	\$ 71	\$ 71
Golden Deli	L	No	Miscellaneous Expenses	Yes	\$ -	\$ 16	\$ 16
A & H Co	MW-ESD	No	Office Supplies	Yes	\$ -	\$ 14,755	\$ 14,755
Venus Fire Protection	MW	No	Safety Supplies	Yes	\$ -	\$ 2,239	\$ 2,239
First Women's Fire Systems	W-ESD	No	Fire Protection	Yes	\$ 2,768,600	\$ 2,768,600	\$ 1,356,490
Curtis Partitions	M	No	Carpentry	Yes	\$ 1,937,600	\$ 1,937,600	\$ 168,114
Roger & Sons Concrete Inc	M	No	Concrete	Yes	\$ 3,739,879	\$ 6,410,907	\$ 4,138,881
Allran Electric	M-ESD	No	Fire Alarm	Yes	\$ 3,082,854	\$ 3,082,854	\$ 352,620
Johnson Security Bureau	M	No	Site Security	Yes	\$ 243,445	\$ 243,445	\$ 18,441
Park Ave	M	No	Doors	Yes	\$ 322,000	\$ 322,000	\$ 47,324
Infinite Consulting	M-ESD	No	Site Safety	Yes	\$ 84,120	\$ 84,120	\$ 21,194
Pestrol	MW-ESD	No	Pest Control	Yes	\$ 21,408	\$ 21,408	\$ 1,840
NON:							
Island International Enterprises	NON	No	Spray Fireproofing	Yes	\$ 1,138,500	\$ 1,138,500	\$ 1,063,575
Wolkow Braker	NON	No	Roofing & Waterproofing	Yes	\$ 2,377,108	\$ 2,377,108	\$ 140,850
Transelevators & Electric	NON	No	Elevator	Yes	\$ 596,900	\$ 596,900	\$ 26,256
Almar Plumbing	NON	No	Plumbing	Yes	\$ 6,600,000	\$ 6,600,000	\$ 2,036,771
PJ Mechanical	NON	No	HVAC Wetside	Yes	\$ 9,344,124	\$ 9,344,124	\$ 5,200,421
Heritage Mechanical	NON	No	HVAC Airside	Yes	\$ 5,350,000	\$ 5,350,000	\$ 1,700,705
Turner Logistics LLC	NON	No	Pre-Purchase Electrical Switchgear	Yes	\$ 3,392,505	\$ 3,462,115	\$ 2,711,347
Turner Logistics LLC	NON	No	Pre-Purchase Indoor AHU's	Yes	\$ 582,706	\$ 582,706	\$ 340,883
Turner Logistics LLC	NON	No	Pre-Purchase CRAC Units	Yes	\$ 534,039	\$ 534,039	\$ 72,095
Schneider Electric	NON	No	BMS Controls	Yes	\$ 1,475,000	\$ 1,480,720	\$ 168,038
Sherland & Farrington	NON	No	Resilient Flooring	Yes	\$ 119,050	\$ 119,050	\$ 8,942
Zwicker Electric	NON	No	Electrical	Yes	\$ 15,320,723	\$ 15,320,723	\$ 2,214,058
Rad & D'Aprile	NON	No	Masonry	Yes	\$ 6,200,000	\$ 5,660,002	\$ 4,093,429
Post Road	NON	No	Misc. Metal	Yes	\$ 1,450,000	\$ 1,450,000	\$ 465,064
Champion Metal & Glass	NON	No	Ornamental Metals	Yes	\$ 38,700	\$ 38,700	\$ 2,036
Turner Logistics LLC	NON	No	ATS/Light Fixtures	Yes	\$ 598,192	\$ 598,192	\$ 40,378
Turner Logistics LLC	NON	No	Light Fixtures	Yes	\$ 352,485	\$ 367,485	\$ 314,875
Turner Logistics	NON	No	Equipment - Scitcgear	Yes	\$ 3,392,505	\$ 3,462,115	\$ 2,711,347

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier II Grand Total	\$ 71,062,443	\$ 73,371,441	\$ 29,434,347
MWL Tier II Total	\$ 12,199,906	\$ 14,888,962	\$ 6,123,277
Non-MWL Tier II Total	\$ 58,862,537	\$ 58,482,479	\$ 23,311,070
MWL % of Tier I	0%	55%	22%

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Company Name:	First Women's Fire Systems Corp	Contract:	
Trade:	Fire Sprinkler Installation	Telephone:	212-570-5049
Address:	55 West 59th Street New York, NY 10018	Project Start:	1/1/2018
As of Date:	9/30/2019	Project End:	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
First Women's Fire Systems Corp	W-ESD	No	Fire Sprinkler Installation	\$ 2,768,600	\$ 2,768,600	\$ 1,356,490

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NON:							
Rael Automatic Sprinkler Co. Inc	NON	No	FireSprinkler - Drafting/ Engineering	Yes	\$ 276,860	\$ 276,860	\$ 47,110

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 276,860	\$ 276,860	\$ 47,110
MWL Tier III Total	\$ -	\$ -	\$ -
Non-MWL Tier III Total	\$ 276,860	\$ 276,860	\$ 47,110
MWL % of Tier II	0%	0%	0%

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Island International Enterprises, LLC	Project:	Columbia Business School Below Grade
Trade:	Spray Fireproofing	Contract:	
Address:	1101 Scott Avenue, Calverton NY 11933	Telephone:	631-208-3500
As of Date:	9/30/2019	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Island International Enterprises, LLC	NON	No	Spray Fireproofing	\$ 1,138,500	\$ 1,138,500	\$ 1,063,575

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Pristine Services inc	W-ESD	No	Labor Supplier	Yes	\$ 190,000	\$ 194,000	\$ 40,946
Highway Safety Protection Corp	W-ESD	No	Supplies	Yes	\$ 14,000	\$ 22,369	\$ 22,369
Naughton Energy Corp	W-ESD	No	Fuel Supplier	Yes	\$ 4,000	\$ 19,717	\$ 19,717

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 208,000	\$ 236,086	\$ 83,032
MWL Tier III Total	\$ 208,000	\$ 236,086	\$ 83,032
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier II	18%	21%	8%

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Company Name:	Roger & Sons Concrete, Inc.	Contract:	
Trade:	Concrete	Telephone:	845-227-6033
Address:	1474 Route 55, LaGrangeville, NY 12540	Project Start:	1/1/2018
As of Date:	9/30/2019	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Roger & Sons Concrete, Inc.	M	No	Concrete	\$ 3,739,879	\$ 6,410,907	\$ 4,138,881

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Tonage Inc	M-ESD	No	Rebar Installation	Yes	\$ 515,987	\$ 515,987	\$ 385,496	
Precision Concrete	M-ESD	No	Concrete Pump Services	Yes	\$ 10,000	\$ 13,515	\$ 13,515	
NON:								
Starbrite Waterproofing Co. Inc.	NON	No	Waterproofing Labor	Yes	\$ 401,862	\$ 401,862	\$ 361,676	
					Tier III Grand Total	\$ 927,849	\$ 931,364	\$ 760,687
					MWL Tier III Total	\$ 525,987	\$ 529,502	\$ 399,011
					Non-MWL Tier III Total	\$ 401,862	\$ 401,862	\$ 361,676
					MWL % of Tier III	14%	8%	10%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Company Name:	Schneider Electric	Contract:	
Trade:	Building Management System	Telephone:	609-865-1502
Address:	210 Meadowlands Parkway, Secaucus NJ 07094	Project Start:	1/1/2018
As of Date:	8/16/2019	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Schneider Electric	NON	No	Building Management System	\$ 3,739,879	\$ 6,410,907	\$ 4,138,881

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
EnTech engineering	W	No	BIM Coordinator	Yes	\$ 10,000	\$ 14,950	\$ 2,916
Tier III Grand Total					\$ 10,000	\$ 14,950	\$ 2,916
MWL Tier III Total					\$ 10,000	\$ 14,950	\$ 2,916
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Company Name:	Zwicker Electric	Contract:	
Trade:	Electricians	Telephone:	212-477-8400
Address:	360 Park Ave South	Project Start:	1/1/2018
As of Date:	9/30/2019	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Zwicker Electric	NON	No	Electricians	\$ 16,674,277	\$ 17,219,045	\$ 2,288,132

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NB Electrical Enclosure Manufacturer	M	No	Fabricator	Yes	\$ 25,000	\$ 25,000	\$ 8,206
Benfield	L	No	Supplier	Yes	\$ 500,000	\$ 500,000	\$ 21,615
Cassone Leasing Inc	W-ESD	No	Supplier	Yes	\$ 30,000	\$ 30,000	\$ 3,920
Sunbelt Rentals	L	No	Supplier	Yes	\$ 20,000	\$ 20,000	\$ 8,793
Turtle and hughes	W-ESD	No	Supplier	Yes	\$ 500,000	\$ 500,000	\$ 284,851
NON:							
Tier III Grand Total					\$ 1,075,000	\$ 1,075,000	\$ 327,385
MWL Tier III Total					\$ 1,075,000	\$ 1,075,000	\$ 327,385
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					6%	6%	14%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2019

GC/CM: Turner Construction Company
 Date Range: 8/1/2008 - 9/30/2019
 As of: 12/5/2019

**Columbia Business School
 SCHEDULE OF WORKFORCE PARTICIPATION**

Tier	Contractor	Workforce Participation								Total Hours			Headcount												
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	Total MWL	Non-MWL	Total										
Tier I (Direct)	Turner Construction Company Construction Management	8,730	52%	48	0%	0	0%	79	0%	474	3%	0	0%	2,030	12%	11,361	68%	5,329	32%	16,689	47	61%	30	39%	77
Tier II	Almar Plumbing Plumbing	3,653	21%	80	0%	0	0%	2,609	15%	56	0%	0	0%	0	0%	6,398	37%	10,893	63%	17,291	17	43%	23	58%	40
	Cives Steel Company Structural Steel	27,062	23%	0	0%	0	0%	0	0%	161	0%	0	0%	0	0%	27,223	24%	88,380	76%	115,603	47	30%	111	70%	158
	Island International Enterprises SOPF	7,127	89%	0	0%	24	0%	0	0%	674	8%	0	0%	0	0%	7,825	97%	224	3%	8,049	24	80%	6	20%	30
	Roger & Sons Concrete	28,208	41%	17	0%	12	0%	65	0%	1,291	2%	0	0%	250	0%	29,843	43%	39,125	57%	68,968	151	45%	183	55%	334
	Safway Atlantic Hoisting & Public Protection	2,520	45%	0	0%	0	0%	0	0%	40	1%	0	0%	0	0%	2,560	45%	3,083	55%	5,643	57	50%	58	50%	115
	Zwicker Electric Company Electrical	2,193	14%	0	0%	0	0%	0	0%	227	1%	0	0%	0	0%	2,420	15%	13,311	85%	15,731	7	19%	29	81%	36
	First Women's Fire Systems Fire Protection	40	1%	0	0%	0	0%	0	0%	40	1%	0	0%	0	0%	80	2%	4,870	98%	4,950	2	33%	4	67%	6
	United Structural Works Misc. Metals	5,697	36%	0	0%	612	4%	0	0%	0	0%	0	0%	0	0%	6,309	40%	9,564	60%	15,872	22	48%	24	52%	46
	Wolkow Braker Roofing & Waterproofing	304	33%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	304	33%	606	67%	910	4	29%	10	71%	14
	F.W. Sims HVAC AG Piping	354	3%	0	0%	8	0%	0	0%	0	0%	0	0%	0	0%	362	3%	10,425	97%	10,787	4	11%	31	89%	35
	PJP Installers Inc HVAC Site 7 Airside	728	98%	0	0%	0	0%	0	0%	16	2%	0	0%	0	0%	744	100%	0	0%	744	14	100%	0	0%	14
	Post Road Iron Works Overhead Doors	723	40%	40	2%	0	0%	0	0%	0	0%	0	0%	0	0%	763	42%	1,048	58%	1,811	6	32%	13	68%	19
	Rad & D'Aprile Masonry	12,935	54%	0	0%	0	0%	0	0%	64	0%	0	0%	0	0%	12,999	55%	10,801	45%	23,800	43	54%	36	46%	79
	Heritage Mechanical HVAC	2,242	62%	0	0%	0	0%	0	0%	63	2%	0	0%	0	0%	2,305	64%	1,311	36%	3,616	15	75%	5	25%	20
	Allran Electric Fire Alarm	352	31%	0	0%	0	0%	0	0%	8	1%	0	0%	0	0%	360	32%	776	68%	1,136	4	67%	2	33%	6
	PJ Mechanical HVAC	2,438	54%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	2,438	54%	2,111	46%	4,548	13	48%	14	52%	27
	Curtis Partition Drywall	5,735	58%	702	7%	0	0%	8	0%	54	1%	0	0%	0	0%	6,499	65%	3,458	35%	9,956	25	63%	15	38%	40
	Concrete Industries Early Sitework	60	18%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	60	18%	268	82%	328	1	17%	5	83%	6
	Bamco, Inc. Metal Wall Panels	0	0%	0	0%	0	0%	0	0%	112	20%	0	0%	0	0%	112	20%	457	80%	569	1	20%	4	80%	5
	Champion Metal & Glass Ornamental Metals	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	14	100%	14	0	0%	1	100%	1
Total Hours		111,099		887		656		2,761		3,280		0		2,280		120,961		206,051		327,012	504		604		1,108
Overall % of Total		34%		0%		0%		1%		1%		0%		1%		37%		63%		100%	45%		55%		100%

* Denotes active contractors
 1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Almar Plumbing	6/19/2018	In Progress
Cives Steel Company	11/25/2018	In Progress
Island International Enterprises	12/25/2018	In Progress
Roger & Sons	10/16/2018	In Progress
Safway Atlantic	10/17/2018	In Progress
Zwicker Electric Company	12/26/2018	In Progress
First Women's Fire Systems	12/25/2018	In Progress
United Structural Works	1/6/2019	In Progress
Wolkow Braker	2/27/2019	In Progress
F.W. Sims	3/5/2019	In Progress
PJP Installers Inc	3/17/2019	In Progress
Post Road Iron Works	6/8/2019	In Progress
Rad & D'Aprile	4/9/2019	In Progress
Heritage Mechanical	6/5/2019	In Progress
Allran Electric	6/26/2019	In Progress
PJ Mechanical	5/8/2019	In Progress
Curtis Partition	5/12/2019	In Progress
Concrete Industries	4/16/2019	In Progress

GC/CM:	Turner Construction Company
Date Range:	7/1/2019 - 9/30/2019
As of :	12/5/2019

Columbia Business School SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Headcount															
		M		W		L		MW		ML		WL		MWL		Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total				
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#		
Tier I (Direct)	Turner Construction Company Construction Management	5,207	59%	15	0%	0	0%	71	1%	402	5%	0	0%	747	8%	6,442	72%	2,454	28%	8,896	35	63%	21	38%	56
Tier II	Almar Plumbing	1,982	29%	80	1%	0	0%	1,510	22%	56	1%	0	0%	0	0%	3,628	53%	3,265	47%	6,893	13	52%	12	48%	25
	Plumbing																								
	Cives Steel Company	9,033	23%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	9,033	23%	30,374	77%	39,407	31	28%	78	72%	109
	Structural Steel																								
	Island International Enterprises	2,233	93%	0	0%	24	1%	0	0%	124	5%	0	0%	0	0%	2,381	99%	32	1%	2,413	13	87%	2	13%	15
	SOPF																								
	Roger & Sons	10,709	39%	9	0%	0	0%	57	0%	810	3%	0	0%	107	0%	11,691	42%	15,946	58%	27,637	87	46%	101	54%	188
	Concrete																								
	Safway Atlantic	476	44%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	476	44%	617	56%	1,093	27	51%	26	49%	53
	Hoisting & Public Protection																								
	Zwicker Electric Company	1,716	19%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,716	19%	7,179	81%	8,895	6	20%	24	80%	30
	Electrical																								
	First Women's Fire Systems	40	2%	0	0%	0	0%	0	0%	40	2%	0	0%	0	0%	80	4%	1,868	96%	1,948	2	33%	4	67%	6
	Fire Protection																								
	United Structural Works	2,481	33%	0	0%	506	7%	0	0%	0	0%	0	0%	0	0%	2,987	39%	4,626	61%	7,613	18	46%	21	54%	39
	Misc. Metals																								
	Wolkow Braker	93	29%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	93	29%	230	71%	323	2	25%	6	75%	8
	Roofing & Waterproofing																								
	F.W. Sims	321	4%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	321	4%	8,071	96%	8,392	2	7%	26	93%	28
	HVAC AG Piping																								
	PJP Installers Inc	424	98%	0	0%	0	0%	0	0%	8	2%	0	0%	0	0%	432	100%	0	0%	432	11	100%	0	0%	11
	HVAC Site 7 Airside																								
	Post Road Iron Works	715	40%	40	2%	0	0%	0	0%	0	0%	0	0%	0	0%	755	43%	1,019	57%	1,774	5	31%	11	69%	16
	Overhead Doors																								
	Rad & D'Aprile	9,170	56%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	9,170	56%	7,071	44%	16,241	36	55%	29	45%	65
	Masonry																								
	Heritage Mechanical	1,665	62%	0	0%	0	0%	0	0%	8	0%	0	0%	0	0%	1,673	63%	999	37%	2,672	10	67%	5	33%	15
	HVAC																								
	Allran Electric	352	31%	0	0%	0	0%	0	0%	8	1%	0	0%	0	0%	360	32%	768	68%	1,128	4	67%	2	33%	6
	Fire Alarm																								
	PJ Mechanical	2,173	54%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	2,173	54%	1,856	46%	4,029	11	44%	14	56%	25
	HVAC																								
	Curtis Partition	4,098	57%	454	6%	0	0%	8	0%	54	1%	0	0%	0	0%	4,613	65%	2,519	35%	7,132	21	62%	13	38%	34
	Drywall																								
	Concrete Industries	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Early Sitework																								
	Bamco, Inc.	0	0%	0	0%	0	0%	0	0%	112	20%	0	0%	0	0%	112	20%	457	80%	569	1	20%	4	80%	5
	Metal Wall Panels																								
	Champion Metal & Glass	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	14	100%	14	0	0%	1	100%	1
	Ornamental Metals																								
Total Hours		52,887		598		530		1,646		1,621		0		853		58,135		89,364		147,499	335		400		735
Overall % of Total		36%		0%		0%		1%		1%		0%		1%		39%		61%		100%	46%		54%		100%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Shared Services

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 9/30/2019
As of:	12/5/2019

Shared Services SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL			Non-MWL			Total Hours			Headcount										
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#	% ¹	#	% ¹	#	% ¹		
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	92,640	32%	2,939	1%	13,996	5%	19,956	7%	49,345	17%	0	0%	2,537	1%	181,413	63%	107,940	37%	289,353	133	42%	182	58%	315										
Tier II	Johnson Security Inc Security	152,969	60%	0	0%	2,042	1%	31,652	12%	54,836	21%	0	0%	11,142	4%	252,642	99%	3,084	1%	255,726	300	97%	8	3%	308										
	Eddington Security Inc Security	110,679	76%	0	0%	0	0%	304	0%	35,032	24%	0	0%	0	0%	146,015	100%	8	0%	146,023	167	99%	1	1%	168										
Total Hours		356,289		2,939		16,038		51,912		139,213		0		13,679		580,070		111,032		691,102	600		191		791										
Overall % of Total		52%		0%		2%		8%		20%		0%		2%		84%		16%		100%	76%		24%		100%										

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Johnson Security Inc	7/11/2010	In Progress
Eddington Security Inc	2/4/2010	In Progress

GC/CM:	Lend Lease
Date Range:	7/1/2019 - 9/30/2019
As of:	12/5/2019

Shared Services SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor													Headcount									
		M		W		L		MW		ML		WL		MWL		Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total		
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Tier II	Johnson Security Inc Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Eddington Security Inc Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Total Hours		0		0		0		0		0		0		0		0		0	0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount